

Sidelights on the 'strategy'

BY SAMUEL BRITTON

SOME FASCINATING light on the development of the so-called from Professor Peacock's account of Industrial Strategy is provided by that policy instruments such as "planning agreements" become ends in themselves. Clear objectives are difficult to find. Ministers differ on issue of the Three Banks' importance of preserving existing jobs against adaptability Review. The aim of the article is explained by its title Giving and change, involving the advice in Difficult Times, deployment of workers. For all which Professor Peacock defines as times "characterised by practical economic crises coupled with unusual political instability". His main aim is to show the relation between the motivation of politicians and the way in which professional economic advice is given. But his comments on the evolution of the Industrial Strategy, although intended as an illustration, are useful for their own sake.

He starts off by dispelling the myth of the Cabinet as a unitary body with stable or predictable aims. On the contrary, it is an oligarchy with varying membership whose aims are constantly changing. Professor Peacock is also reminded of Keynes' book about an American senator; that "he had both ears so close to the ground that he could not hear what an upright man was saying"; but he believes it to be only a half truth in relation to British Ministers. More important is that they are anxious to get their hands "on major instruments of policy which enable them to make their mark."

Competition

Political competition between the parties has also induced Ministers to utilise a whole lot of selective measures "if for no other reason than that they must be seen to be acting vigorously within the appropriate regions." The recession has also reinforced the perceived political necessity for dramatic actions to save jobs, and for other instruments such as pay and price controls, outside the realm of traditional Treasury management. But whatever the origins of these policies, Ministers now have a vested prestige interest in their retention; and many non-Treasury Departments cling strongly to particular economic weapons which give them a new-found independence. In a paragraph, obviously written from the heart, Professor Peacock points out that official advice does not satisfy their pre-conceptions about large and early benefits from their intervention. Ministers will turn to personal political advisers or the Think Tank. Senior economists are under pressure to produce arguments and figures to back up pre-conceived views of politicians, or pain of losing all influence with these courses.

Incoherence

The framers of the Industrial Strategy have no articulate idea of priorities, and no coherent views about why performance has been bad or how it can be improved. But they do know that intervention for its own sake is not the answer. If economic advisers can provide no brilliant devices for achieving faster growth other than by restoring competition, and if they tell Ministers what is wrong with the latter's hobby-horses, so much the worse for the advisers. (The big difference between the Crossland version of social democracy at least as outlined in *The Future of Socialism*—and the Healey version, is that Crossland concentrated on ends while the Healey school, of course, treat certain means and bogus technocratic means that—as if they were ends.)

Professor Peacock argues that in these conditions, an economic adviser has three choices. He can content himself with providing pseudo-technical briefs to justify what Ministers—and high-flying civil servants in the political swim—wishes to do. He can wait patiently for a change of heart; or he can pack his bags. My vote is for the last of these.

INFLATION INFECTS every aspect of contemporary life, no more so than the property market. Landlords need to guard against the depreciation in the value of the rent they receive from their tenants by providing that the annual rent be reviewed at fixed periods during a long lease.

The method employed is that the lease contains a clause for the periodic assessment of the existing market rent, and if it is higher than the rent then payable by the tenant there is a provision for the substitution of the latter by the former.

The wording in the clauses in leases varies widely. There are several different ones in the precedent books, but a feature common to all is that they specify a procedure for the determination of the revised rent by agreement between the parties (or failing that, by an independent valuer or arbitrator). They also set out a timetable for taking steps in that procedure which, if followed, enables the revised rent to be settled not later than the review date.

These rent review clauses have been very troublesome over the years and have frequently come before the courts for resolution. Apart from the construction of particular clauses, the main problem has been to determine whether a failure to keep strictly to the timetable laid down in the review clause deprives the landlord of his right to receive an increased rent during the period that will elapse until the next review date.

Until last week, when the House of Lords set the matter finally at rest*, the answers given by the courts seemed to turn upon fine distinctions between the wording of particular clauses so as to classify them either as conferring upon the landlord a unilateral option or as merely laying down the machinery for the performance of mutual obligations by the tenant as well as the landlord.

Dichotomy

In the former case, the exercise of the option by the landlord requires him to abide strictly by the timetable; in other words it is of the essence of the matter, as the lawyers say. If, on the other hand, the rent review clause is merely the machinery for the performance of mutual obligations, then time is not of the essence and delay does not defeat the variation in the fixed rent.

In both of the appeals that came before the House of Lords, two separately constituted courts

of appeal had abandoned the dichotomy between the so-called "option clauses" and the "mutual obligation" clauses. Instead, they proceeded upon the assumption that the commercial character of a contract contained in a lease incorporating a rent review clause was indicative of the parties' intention that time was of the essence of the contract. Each step in the procedure for review had to be taken in a timely manner by the landlord in order that he should obtain a determination of any increased rent.

The two appeal courts held in effect that there was always a presumption that time specified in a rent review clause for anything that needed to be done by the landlord is of the essence and that this presumption will prevail unless there are strong contra-indications in the actual wording of the clause.

It is indisputable that landlord and tenant may provide expressly that time is or is not of the essence of the contract of respect of all or any of the steps required to be taken and that is for the parties to do that in the review clause. This analogy was firmly rejected by the Law Lords.

Unwilling

The determination of a new rent stipulated in the rent review clause neither brings into existence a new contract between the landlord and tenant nor ends the existing contract. The review is an event contemplated by the lease, so that the tenant has accepted an obligation to pay a rent to the landlord, but with the possibility of a revision from time to time. The tenant's acceptance of that obligation is an inseparable part of the agreement whereby the landlord grants a lease for a given term.

Without the review, in a period of constant inflation that is unlikely to go away in the foreseeable future, the landlord would probably be unwilling to grant a lease for a longer period than up to the first review date, or at least would demand a higher rent to be paid through-out the term. By the time of each review of rent the tenant will have received a substantial part of the whole benefit that it was intended he should obtain in return for his acceptance of the obligation to pay the higher rent for the succeeding period.

In essence there is no relevant difference between the obligation undertaken by a tenant under a rent review clause in a lease and any other obligation in a contract that is expressed to arise upon the occurrence of a specified event.

Since the substance of a review clause is to provide machinery for ascertaining the market rent from time to time at the intervals agreed in the interests of the parties, rather than to confer a benefit on the landlord, a timetable need not be rigidly adhered to unless there is something in the clause to indicate that time is of the essence. The courts are thus free to determine whether in the particular case there has been no injustice resulting from a protracted delay.

* United Scientific Holdings Ltd v Burnley Borough Council and The Cheshire Co. Ltd v Messel Service Company.

Commercial

The House of Lords has now unanimously held that the presumption is to the contrary namely, that time is not of the essence. The question of principle involved is not answered simply by asserting that the contract of tenancy is to be classified as being of a commercial character. In some stipulations in commercial contracts, as to the time when something must be done by one of the parties or some event must occur, time is of the essence. In others, it is not.

In commercial contracts for the sale of goods, a stipulated time of delivery is normally of the essence, but a stipulated time for payment is not. A contract of tenancy of business premises would not appear to be more of a commercial character than a contract for the sale of those premises.

Rent review clauses, if they result in any alteration of the rent previously payable, can only have the effect of providing for the payment of a higher rent than would be payable by the tenant if the review clause had not been put into operation. So the only party who benefits from a review of rent is the landlord. It is highly unlikely that the tenant would initiate the review. It was this concentration of initiative and benefit to the land-

SOCCER

Luton make it look e

LUTON TOWN extended their remarkable run to 23 points out of 24 by beating a wretched Carlisle United 6-0. They are now one point behind the joint leaders Wolves and Chelsea.

The size of their victory did not exaggerate their superiority, as they missed a penalty, hit the inside of a post and squandered a number of fairly easy chances.

All this might suggest that Luton are a high quality team, who, if they win promotion, would immediately make an impression on the First Division. The truth is that the visitors were so poor that Luton had nothing to beat. On this showing Carlisle will not only be relegated, but will find it hard to survive in the Third Division.

Once Luton realised that a square, static defence employing a clumsy offside-trap was susceptible against the chip over the top, and vulnerable down either side, they quickly recovered.

Richer businessmen have arrived on the Board... Mr Tony Trinder, for many years chairman, has been booted upstairs to life president... Mr Alex Stock, a manager who has enhanced all the many clubs he has served, has departed with a smile, and the Soccer (Swindon) suit has been adopted by Mr. Spalding, who has arrived, played and not played.

Over the years Sheffield United have been in yo-yo competition with Sheffield Wednesday, in and out of the First Division, although it is clear that next season Second Division football will again be the best that Sheffield can offer.

Fulham's 3-2 win over United was a bit of a joke. They did not deserve to be three goals under the shadow of a massive overdrive, their ground is really an incomparable part of the game.

A defender misjudged a long ball, which allowed Fucillo, an above-average mid-field player, to run through and score, and R. Fletcher, who had the forward line with enthusiasm and some neat touches, made it 2-0 before the interval.

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Mitchell put Fulham ahead after

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OVERSEAS NEWS

EEC nears common line on third world ties

By Guy de Jonquieres, Common Market Correspondent

ROME, Mar. 27.

THE NINE Common Market countries have moved further towards defining the general outlines of a common approach towards economic relations between the industrialised countries and the developing world as a result of the two-day summit of EEC heads of Government, which ended here this week-end.

The broad consensus reached on a number of points has, of course, still to be tested by the Nine's ability to translate it into concrete and detailed proposals. But their visible efforts to lay the groundwork for a common stance in advance of the Western Economic Summit in London in May is bound to be welcomed by the Carter Administration.

Agreement was made easier by the more flexible attitude taken by Chancellor Helmut Schmidt of Germany. He has now conceded in principle that the Nine should study the possibility of establishing a common fund to finance price stabilisation programmes for some key commodities.

The exact extent of Herr Schmidt's concession is not entirely clear, and both he and his EEC colleagues were quick to emphasise that their agreement was not an endorsement of the common fund plan proposed by the developing countries at the UNCTAD talks in Geneva.

It remains to be seen, in particular, how far the offer agreed-on by the EEC will be a mix of arrangements to stabilise the price of specified commodities, backed by buffer stock facilities, on the one hand, and more general measures to protect the export earnings of poorer commodity producing countries on the other.

In Herr Schmidt's view, this should be governed partly by the economic feasibility of such programmes in relation to specific commodities, and partly by the willingness of producer countries to give assurances of stable supply in the future.

The Heads of Government's deliberations are unlikely to result in any major shift in the EEC's position at the current phase of the UNCTAD talks, which winds up early next month. But it is expected to influence the approach to the concluding session of the North-South dialogue which opens in Paris at the end of May.

The nine leaders also agreed on a proposal by Herr Schmidt that they should seek to involve the Soviet Union and Eastern European countries more closely in the development field, and possibly in contributing to a future commodities scheme.

The Prime Minister, Mr. James Callaghan, who chaired the meeting, told journalists that he was confident that the EEC would find it "very easy" to forge a common position with the U.S. on North-South questions. He added that the Nine had agreed to support "a reasonable" increase in international monetary Fund quotas at the forthcoming interim meeting of the IMF as well as provisions for lending in excess of credit tranches in certain cases.

On the internal economic front, the heads of government pointed to the need for more concentrated measures to combat unemployment, especially among young people and women, as well as for increased investment.

It was agreed that action should be stepped up both at Government and Community level. A tripartite conference, grouping governments, employers and trade union representatives, is to be held in the first half of this year to discuss the situation.

Uncertain start for European steel plan

By David Buchan

ROME, March 27.

PLANS TO restructure the European steel industry got off to an uncertain start at the Rome summit with some countries, notably West Germany, unwilling to accept the full statement that the Brussels Commission has been urging them to adopt.

Prime Minister James Callaghan, who chaired the summit, said yesterday "a political impetus" had been given to the Commission's proposals which include investment constraints, minimum prices for some products and import licensing. Mr. Callaghan said steel prices had "declined calamitously and short time working and unemployment were rapidly increasing."

Mr. Roy Jenkins, the Commission President, who gave a joint Press conference with Mr. Callaghan, said the Commission would detail its plans next month. But the British Prime Minister admitted that the summit talks on steel—which were political rather than technical in nature—had shown that there might be differences of approach later among member States because "while for instance in the U.K. the steel industry is largely nationalised, in other countries it is often in private hands."

In Germany the steel industry is almost entirely private, and the West German delegation felt that a more detailed statement along the lines drafted earlier this week by EEC Industry Commissioner, Viscount Etienne Davignon—was not suitable for the summit to adopt. At German insistence, the final statement merely speaks of "appreciation" of the Commission's initiative for the short-term remedial measures to stabilise the market, for the longer-term structural reorganisation of the European steel industry, and for measures in the social field."

Bhutto's troubles deepen on eve of Assembly

By DAVID HOUSEGO

ISLAMABAD, March 27.

MR. BHUTTO'S troubles deepened over the week-end as Pakistan's newly-elected National Assembly gathered here for its opening session under a total boycott by opposition members.

In a speech to-day, Mr. Bhutto strongly hinted that he would announce a major political initiative to-morrow to break the deadlock after he has been formally reelected as Prime Minister. He is still clearly hoping that the steam will go out of the campaign by the Pakistan National Alliance (PNA)—the coalition of Opposition groups—to force his resignation.

But as seen by political observers here to-night the bleak choice before him was fast narrowing to either declaring a one-party state which would require army support or to picking up the Opposition challenge of calling fresh elections with the risk of a defeat for his ruling People's Party.

The PNA further stepped up their pressure on Mr. Bhutto to-night by declaring that the Government had no legal authority to raise taxes or to borrow funds at home or abroad.

A resolution passed by the PNA general council meeting in Lahore and Lyallpur—the main cities of the Punjab—to get shopkeepers to keep their stores open proved of little avail. Fear of further riots may have been one reason, as Government officials claim, for the response to the strike appeal.

But the success also suggests that

no agreement by the Government would be binding on any "future lawful" administration. The declaration followed yesterday's general strike which closed the main shopping centres and bazaars in most of the country's larger cities. The appeal for the strike was issued by the PNA as a protest at what it describes as the "massive" rigging of the elections and the unlawful convening of the Assembly.

Only 161 members—153 from the people's party and eight from the tribal areas out of a directly elected house of 200—participated in yesterday's swearing-in ceremony.

In Karachi and Hyderabad, which have been the scene of some of the worst violence since the election, public transport also came to a halt. Government attempts in Lahore, Rawalpindi and Lyallpur—the main cities of the Punjab—to get shopkeepers to keep their stores open proved of little avail. Fear of further riots may have been one reason, as Government officials claim, for the response to the strike appeal.

Steel helmeted police and units of the Frontier Security Force have been constantly patrolling major towns. Largely in an effort to show that the Government has army backing, small detachments of troops have been stationed in cities like Lahore, Multan and Karachi.

But in line with the PNA's refusal to accept the results of the March 7 elections and hence the legitimacy of Mr. Bhutto's government, the party said that

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Technical Page

EDITED BY ARTHUR BENNETT AND TED SCHOETERS

• PROCESSING



As many as 30 different cake and biscuit recipes can be prepared automatically under the direction of the console shown on the left.

Cakes at a touch of a finger

CRAIGMILLAR division of Van den Bergs and Jurgens is using a high automated blending and mixing array at its new food production plant at Purfleet.

Sepoint, working with mechanical handling specialists Mehl Tank Vertrieb of West Germany, has installed the complete weighing and process control system, all the operations of which are controlled through a set of 30 electronic recipe cards.

Programmable, these cards once plugged into the main console and the process start button depressed, give a fast and reliable means of product formulation which is easy to alter in minimum time.

Bulk ingredients—flour, sugar—are in six silos and the Set-point equipment feeds the correct weights of each ingredient into a weigh hopper from which a measurement feedback goes to the console.

Smaller amounts of ingredients such as spices, dried eggs, milk powder, coco etc go into two vacuum dump hoppers on which digital displays tell the operator which small batch ingredient is required for a particular recipe providing a digital countdown till the right amount has been reached.

In a second stage of the programme, dry ingredients are automatically discharged to a mixer where precise quantities of fats are added. The whole process of weighing and mixing is recorded on a print-out. The whole system will cycle back to the starting point as many times as there are batches of a particular mix ordered.

If there is a power failure, the controller will remember exactly what stage had been reached in the procedure until power is restored, picking up the work at the point where it was interrupted. On the console face there is a graphic panel giving at-a-glance indication of the state of all the equipment, including silo level alarms and the weight of ingredients in the weigh hoppers.

The company's own project engineers laid down specifications for the "prepared mixes plant" and Sepoint drew on its experience in the steel industry—for which rigorous conditions much of its equipment was designed—and was able to use many standard modules, rugged enough to provide a long operational life almost anywhere.

More details of the operation from Sepoints at Ingate Place, London SW8 3NS. 01-720 3961.

• COMPUTERS

Mini grows muscle

ABLE TO cope with jobs which, a few years ago, were the sole preserve of machines costing £12m. and more, is a new "mini" from Systems Engineering Laboratories priced at a mere £75,000.

Because of this latest announcement and previous launches of jumbo minis from other sources, it is becoming evident that minicomputer no longer describes anything very precisely, other than a machine which is not in the line of development of the large conventional computer.

SEL's 32/75 is the latest of a series of powerful units of which some 200 have sold in less than two years for jobs running from the mathematical simulation of the operation of the Space Shuttle, to interactive graphics jobs, car design with real-time data acquisition and many other uses where very high speed in the handling of large amounts of information is required.

One important characteristic of the equipment is that it has been built up from a series of microprocessors, each with a specific function to perform at very high speeds. At the same time, large amounts of solid-state memory may be associated with the logic and control units to provide up to 16 Megabytes of 600 nanosecond memory, allowing users to run very large programs without problems.

The company sees the mini

market as one with a £2bn. sales level at the moment, expanding fast. But within this market it anticipates the mini-mani, for want of a better word, to grow even faster from the \$300m. sales predicted for calendar 1977 to over \$1bn. by 1980.

More from SEL on 01 681 221.

Basic Four re-emerges

AFTER a somewhat unsatisfactory period in which the product was handled on an agency basis only seven m'ths were sold, Basic Four Corporation has set up a formal subsidiary in the U.K. bringing this country into line with several others in the handling of large amounts of information required.

In West Germany, for example 450 machines have been sold; world-wide the score is about 11,000 and in its present financial year the corporation expects sales of \$160m. with net profit of \$16 to \$18m.

It is also now making its own processor in the U.S., having previously used a Microdata machine, and similar moves are afoot in VDU and disc drives. More from the company's new premises at 43, The Vale, Acton, London W3 7RR (01-749 0518).

In the meantime, the company sees the mini

• PACKAGING Sensitive products preserved

FORMING

depths of up to 25mm are possible with light-weight foils, from DRG, which sees this development as an advance in the high speed ready packed packaging of long-life sterilised meat products.

Over the last few years much rethinking on retort pack development has taken place. DRG Flexible Packaging, the emphasis has been on finding better ways of packaging and processing existing products.

The company found that light-

weight aluminium foil may be

extended by up to 40 per cent,

by laminating to an oriented

plastic film. Extensive tests have

proved that this can be achieved

on conventional, reel-fed

vacuum packaging machines

(such as the Multivac) using air

pressure.

DRG is at 1 Redcliffe Street, Bristol BS9 7QY. 0272 294284.

A reel of foil laminate

(orientated polypropylene/low ethylene propylene copolymer) is formed into a tube by air pressure. The cavities created are then filled with product. At the sealing station a reel of lidding foil such as Sterilite MFP (polyester/oil/ethylene propylene/copolymer) is sealed around the individual foil tubes after removing the head space air. The sealed packs are then punched out of the web and retorted.

Advantages of foil laminate

forming over pouching are

reduction in pack area by up to

35 per cent for hard vacuum

packed products and the oppor-

tunity of achieving outputs of

over 100 packs/minute using a

multi-impression tool (cycling

speeds are dictated by filling and

vacuum sealing operations).

The increased cost of the form-

ing web is offset in the case of

hard vacuum packed products by

the reduction in pack surface area.

Additional savings can be

derived from the use of smaller

carriers or in some instances

where cartons may be eliminated.

DRG is at 1 Redcliffe Street, Bristol BS9 7QY. 0272 294284.

• HANDLING Containers come down to earth

ANY TYPE and size of ISO

container or flat, up to 40 ft

long, can now be transferred

from the vehicle to the ground

and back by one man on almost

any surface where a forklift

truck can travel.

Transfer frames free-standing

and each with self-contained

diesel or electro-hydraulic

power unit, are taken into posi-

tion by fork lift truck

locked to both ends of the

carrier by stabiliser bars

placed on the top corner

castings. Movement is con-

trolled from a hand-held

console on a 16 ft. lead.

The units will cope with up to

8-in. misalignment, when lower-

ing a container on to a

fork lift deck.

Clearance either side of the

carrier can be as little as

1 ft. 6 in. Lifting/lowering to

and from full height averages

18 mins/20 tons. Typically, a

single operator can carry out 10

complete 20-ton container turn-

rounds in an eight-hour shift.

The system will accommodate

DIR GAS-I SPA HEA
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Ripon Road, Har-

Tel 61511

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Details from

button Systems,

Fletton, Peterborough (0733 65224),

10 mins/20 tons.

The system will accommodate

10 mins/20 tons.

Details from

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Fletton, Peterborough (0733 65224),

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Front and rear suspension is

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Dr. K. J. E. L.

"Why does ITT go on investing in Britain?"

The last few years have not, to put it mildly, been good ones for the British economy.

And yet, in 1976 for example, ITT companies in Britain invested no less than £18 million in new plant and machinery.

Plus another £15 million on research and development.

Which isn't to say that ITT is a philanthropic organization lending Britain a helping hand with no thought to its own financial stability or profitability.

Far from it.

ITT has always prided itself on being profitable, and intends to remain so.

And its investment programme in Britain has always been planned on that basis.

The results:- in the past, healthy profits year after year, even during the recent recession.

And for the future, the renewed conviction that, given the right resources and backing, British industry can match the world for efficiency. And profitability.



Building and Civil Engineering

£4m. Irish pipeline award to Laing

JOHN LAING Pipelines, in a joint venture with the South of Ireland Asphalt Company (SIAC), has been awarded a £4m. contract to lay a 41 km. gas pipeline from the Bord Gáis Eireann in the area of Cork Harbour. It will serve Ireland's first gas find, the Marathon Kinsale Head field, now being developed.

The £4m. contract calls for the laying of 30 km. of 600mm (24-inch) diameter welded steel pipe line with a further 11 km. of 450mm (1 foot 6 inch) pipe. This is part of the line which will run inland from the shore line at Inch Beach on the east side of Cork Harbour entrance in a wide circle north and west, finishing in Cork city.

About 300 men will be employed on the work which starts on April 1 and is scheduled to be completed by October.

Consulting engineers for the contract are the British Gas Corporation and quantity surveyors are Currie and Brown and Coweney.

The CEGB, Transmission Development and Construction Division, of Guildford, has awarded John Laing Construction, Engineering Division, a £760,000 contract to build a chimney at a new 280 MW power

More houses for Milton Keynes

worth over £2.1m. for Milton Keynes Development Corporation by Wincott Galliford.

This is the second stage of rental housing designated Springfield No. 2 and it will provide a total of 477 houses and flats.

Work has started on the site which is to the north of Springfield Boulevard and it is to be built under a new contract year.

A concrete raft base 10 feet below ground level, with vertical walls has already been built by another contractor. On top Laing will construct a 40 foot high circular plinth of reinforced concrete columns capped by a ringbeam. The remaining 163 feet will be constructed of reinforced concrete using the slipform continuous pouring method.

On the site of a former British Rail sleeper yard, the new station will be completed by 1980. It will be switched on to meet peak demands.

Laing will start work in June with completion due by the end of April next year.

Another job for Laing is a £470,000 civil engineering contract in connection with the modernisation of Thermalite's plant at Purfleet, Essex, where aerated concrete blocks are made.

The work involves extensive alterations and extensions to existing production facilities, including concrete foundations for five new autoclaves.

Newcastle metro job

WORTH around £1.6m. a contract for work on the Tyne and Wear Metro project has been won by Balfour Beatty Construction, member of the Balfour Beauty Group (BICG).

The contract was placed by Tyne Wear Passenger Transport Executive; consulting engineers are Mason Pittendrigh and Partners and the architects Ainsworth Spark Associates.

Lacey Roberts Tonge and Horbury are construction management consultants for the Alfreton project on behalf of TAC, which is a Turner and Newall group company.

Object of the work is the construction of the Heworth interchange with retainer walls, station concourse and platforms, earthwork and bottom ballast for British Rail trackwork. A road bridge will also have to be demolished and rebuilt and roadworks and parking space will be provided within the area. Completion is due in two years.

Full design services and project management support on the vast Maritime Academy project in Libya, a model of which is shown here, is being provided under a contract signed by White Young and Partners with

the Secretariat of Marine Transport, Libyan Arab People's Socialist Gammarat. Apart from the Academy buildings, there will be a new harbour and a site has been selected near Tripoli. Preliminary suggestions were submitted by the consultants towards the end of 1976 and the full

design contract was signed last week. It is expected that tenders for the construction of the complex will be invited by the end of the current year with a view to starting work on the vast project, estimated to cost several tens of millions of pounds, in 1978.

HAC flaws traced

STRENGTH and safety of high alumina cement (HAC) beams can be monitored by a relatively simple non-destructive method devised by Acoustic Emission Consultants, a joint company of Tekell Holdings and Cambridge Consultants.

Both laboratory and site tests have shown that it is practicable to find flaws and predict the likelihood of failure by listening to the natural ultrasonic signals emitted by a structure when it is under load.

The method can be used on suspect beams and, periodically or continuously on beams in situ.

Tests so far have demonstrated that for any HAC unit the signal it emits under load undergoes a

clearly identifiable change at 60 per cent of the peak load needed to cause failure.

This means, in practice, that the danger point can be precisely determined from a safe point on the load curve.

Acoustic emission testing can be used on any HAC structure,

whether chemical change is in progress or not and can also be employed to detect the rate at which chemical attack is proceeding and thus provide a measure of the rate of deterioration of the structure.

Acoustic Emission Consultants is at Edison Road, St Ives, Huntingdonshire. More details on 0954 80461.

Fairclough homes in Norfolk

AT GORLESTON, in Norfolk, 241 dwellings are to be built for the Orbit General Housing Association by Fairclough.

Contract price is £2m. and

covers 112 two-storey houses and 126 two- and three-storey flats. Duration is two years and the general layout will be that of tree-filled courts surrounded by the dwellings but with some use of brick-screen walls as well.

Data provided for each con-

tractant relates to two years and includes sales, exports, pre-tax profits, UK employees, wages, assets, liabilities and loans.

Copies of the survey price £28, can be obtained from Jordan Dataquest, Jordan House, 47 Brunswick Place, London N1 (01-253 3030).

Merchants surveyed

RESULTS OF a survey of the financial performance of 308 of the larger British builders' merchants have been published by Jordan Dataquest.

Despite the present economic climate and that the trade is a distributive one margins look adequate enough, says the report.

It adds that this view is supported by the surprisingly low number of firms (19) which were making losses according to their latest filed accounts.

Data provided for each con-

tractant relates to two years and includes sales, exports, pre-tax profits, UK employees, wages, assets, liabilities and loans.

Copies of the survey price £28, can be obtained from Jordan Dataquest, Jordan House, 47 Brunswick Place, London N1 (01-253 3030).

Gas block plant move

PLANNING PERMISSION has been granted by Bolsover District Council for the £3.5m. gas concrete building block plant that TAC Construction Materials wants to build at Alfreton in Derbyshire.

Tenders are on their way to civil engineering companies and work on the six-acre site should begin in April-May.

Production is to begin in the

summer of 1978 at an initial weekly output of 15,000 square metres of blocks. This will rise to 40,000 square metres, supplementary to the company's existing block plant at Halton, Widnes.

Lacey Roberts Tonge and Horbury are construction management consultants for the Alfreton project on behalf of TAC, which is a Turner and Newall group company.

Teamwork

TILCON Teamwork is making an important contribution to the manufacture of steel for Britain.

From four giant kilns at Tilcon Swindon Quarry, every day a thousand tonnes of high purity lime speed their way by rail to help produce the steel so vital to our modern way of life.

TILCON is one of the largest building services groups in the U.K. with daily involvement in multi-million pound building and civil engineering contracts.

They have the men, the know-how and the resources to keep your contracts on schedule.



You can trust the **TILCON** team

Tilling Construction Services Ltd Knaresborough, North Yorkshire HG5 9AY Tel: Harrogate 862841

A MEMBER OF THE THOMAS TILLING GROUP

Two jobs in Shetlands Coal Board places big orders

CONTRACTS worth £1.6m. have been awarded to the Terrapin International Group.

The largest contract, worth £1.5m., has been placed by Miller Construction Northern to extend the Tofta Voe construction camp in Shetland to accommodate further 540 men.

The entire project is new worth £5.1m. to the Terrapin Group and calls for the provision of over 30,000 square metres of building. Work on the first stages of the camp has already started and the welding bay at Lerwick for

contract will be completed by Norscot Services.

CONVEYOR belting worth over £250,000 has been ordered by the National Coal Board. It is to be supplied between May 1 and April 30 next year.

Over £1m. of this order is for conveyor belting and it will be shared between BTB-Bettington, Dunlop, Greengate Industrial Polymers, TBA Industrial Products, Scandia and J. E. Fenner and Co.

The rest of the order, for belting of a different specification is split between BFR Belting, Greenvale Industrial Polymers, Uniroyal and Goodyear Tyre and Rubber Company.

The Coal Board has also ordered over £2.8m. worth of pre-insulated mains cables. This is being shared between AEI Cables, BICC, Crompton Parlon, Delta, Enfield Cables and Prelli General Cables.

Tracking a seabed pipe

BURYING a pipeline in a trench on the seabed to protect it is one of the most important jobs in North Sea oil and gas operations.

Finding the pipe again once it is at the bottom of the sea demands high precision steering of the jetting barge which will do the burying job. Hunting Surveys has been retained by Santa Fe Overseas Inc to carry out this position fixing task for the barge which will operate on 25 miles of the 16 inch pipeline from Unionoil's Heather Field and the BP Ninian field in the northern North Sea.

Using the Mini Ranger positioning system from the barge, and on a separate survey vessel, the company is already on site. It has also been commissioned to do an "as-built" survey of the pipeline.

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Poole's homes 1

WORK HAS started on a plot at Creek Dorset, earmarked for being built under a plan to be a unitary promoted Borough Council's largest industrial enterprise.

Engineering Powell Duffryn Group, with the Housing Association super-Mare.

The homes, in a semi-detached house, will be for skilled industry.

W. Hayward & Son, architect for the tract is worth nearly £1m. Architects are Ivo O'Brien, Bristol. Developers are Banks, Wodehouse, also Bristol.

THE HOME

Three factories costing £6.7m. are to be built for the Welsh Agency.

One factory is to E. Turner and Sons in the Rhondda (£240,000), another Douglas at Penrhyn (£200,000), and its Edward W. Gittins Industrial

Wrexham.

All the factories

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MONDAY, MARCH 28, 1977

The Nine do better

THE LATEST EEC summit, welcomed. It is a considerable which ended in Rome at the weekend, has gone well by the step forward that the Nine at last look like having something Community's recent standards. approaching a common position After successfully defeating in an area where they have most explosive issue — the shown such open dissension in presence of the Commission at the past. The hope must be that this apparently united front does not split apart as soon as negotiations get down to the real nuts and bolts of future commodity agreements and their financing. It is far from clear, for example, how far the hardline countries like Japan, competition and the crisis of the European steel industry. A more coherent, and more positive approach appears to have been worked out towards some of the major demands of the developing countries in the current North-South dialogue between the world's rich and poor nations, and a wide-ranging debate on the implications of the Community's further enlargement has at last got under way. For once, Chancellor Helmut Schmidt of West Germany contributed to the generally favourable climate by refraining from lecturing his partners on how to run their economies.

Authority

The decision to invite Mr. Roy Jenkins, as President of the Commission, to at least part of the Western summit in London is a victory for common sense. The Western leaders' talks are bound to enter a number of areas, such as trade and the North-South dialogue, that are of direct concern to the Commission. It is obvious that it can only do its job properly if it is allowed to participate. It is also vitally important for the personal authority of Mr. Jenkins that he should be seen to have won his first major political battle with the French Government, which had tried to have him excluded. The moral of the story is that President Giscard d'Estaing in the end showed he was prepared to back down rather than risk wrecking the entire Rome summit. General de Gaulle would not have done.

The Nine's more positive approach to North-South issues, and in particular towards the negotiations on a Common Fund complex machinery if it is not running smoothly at the top.

The haggling over civil aviation

CIVIL AVIATION is an industry and as the gateway to other cities, since London belongs to the U.K., the U.K. deserves an equal share of the revenue. All governments seek to secure the best possible deal for their airlines (whether State-owned or not), using whatever negotiating counters are available. The Anglo-American talks on a successor to the Bermuda agreement, which resume in Washington to-day, represent an attempt by the British Government to reduce what it regards as the unduly large share of the market held by American airlines, especially on the North Atlantic route. Last year the British renounced the Bermuda agreement, with the result that unless a new deal is agreed by June 22, air services between the U.S. and U.K. could, in theory, be suspended.

Capacity

The British point out that, on scheduled services between U.K.-owned and U.S.-owned locations, American airlines earn twice as much as British airlines. The particular bone of contention is the North Atlantic where the Americans earn £183m. and the British £127m.; the only fair division of traffic on this route, say the British, would be 50/50. They are arguing for single designation, whereby only one airline from each country would be permitted to fly between New York and London or any other pair of cities. In addition, the British want new arrangements for regulating capacity. Finally, they want an end to the "fifth freedom" rights, whereby an American airline, having flown from New York to London, can pick up new passengers and fly on to other destinations in Europe and elsewhere.

The Americans say that since they originate more of the traffic, they are entitled to more concessions are inevitable. It should be possible to negotiate an answer to that. London is where the travellers want to go; both bring American traffic as a destination in its own right, tending to breaking point.



Mr. Cyrus Vance.

MISTER CYRUS VANCE, the U.S. Secretary of State, is in Moscow to-day to talk about SALT, the Strategic Arms Limitation Agreement. Besides that, anything else on the agenda—human rights, the Middle East, Africa—comes at most a poor second. All of these subjects could have an effect on the SALT negotiations, but it is SALT itself that counts. The Strategic Arms Limitation Talks are the ultimate test of Soviet-American relations.

In a narrow sense, we have been here before. SALT has been around for almost a decade. The announcement of the very first negotiations was timed for release on August 21, 1968, only to be abruptly postponed when the Soviet Union invaded Czechoslovakia on the previous night. Presidents Johnson, Nixon and Ford have all been involved, not to speak of Dr. Henry Kissinger. In May 1972 there was even an agreement known as SALT I, and in November 1974 President Ford and the Soviet party leader, Mr. Leonid Brezhnev, meeting at Vladivostok, established the guidelines for SALT 2.

In a wider sense, however, it is difficult to escape the conclusion that this is the time that matters. Neither SALT I nor the Vladivostok agreement had much to do with arms control; they had nothing whatsoever to do with disarmament. The proposals which Mr. Vance has taken to Moscow, and which have been developed in a series of Press conferences by President Carter, have to do with both. There is every reason to believe that they are seriously intended and will be seriously pressed.

President Carter has done a remarkable thing. He has achieved both consistency and simplicity of language. Most discourses on SALT are studded with technical phrases—throw-weight, equivalent megatonnage, cep ratios, or whatever. In President Carter's references to the subject there is not a trace of jargon. He has gone to the heart of the matter: are the two superpowers going to go on pursuing agreements which, in practice, allow the competition in strategic armaments to continue, or will they talk about effective arms control and, ultimately, disarmament? He has come down emphatically in favour of the latter.

To see this it is necessary to look at the holes in both SALT 1 and the Vladivostok guidelines. To be sure of having an equivalent number actually on

The principal failing is that station, and partly because some neither takes account of the advances in technology. As measures of arms control—as distinct from political agreements intended to improve the general atmosphere of Soviet-American relations—they would be logical only if there were a commitment quickly to move on not only to SALT 2 and 3, but probably also to SALT 4 and 5 as well. These later agreements would have to deal with cuts in existing programmes and weapons deployments and, beyond that, with limitations on new developments. Of such a commitment, until President Carter there has been no sign.

Before exposing the holes some brief technical explanation is required. Until very recently it was generally assumed that the term "strategic armaments" had a fairly precise meaning. It applied to long range nuclear systems (say a range of 3,500 miles or more) capable of inflicting major damage on the heartland of the adversary. The strategic arsenal consisted of a triad: submarine-launched ballistic missiles (SLBMs), long range bombers and fixed base intercontinental ballistic missiles (ICBMs). It was the SLBMs that were in the ascendancy because, with whole oceans to play with, the submarines had a very good chance of escaping enemy detection. The bomber was on its way out because of the probability that it would be destroyed before reaching target. The fixed base ICBM still had some lifetime, but was gradually becoming more vulnerable because of the improved accuracy of weapons systems—that is, there was a growing chance that the silo could be destroyed before the ICBM had been launched.

Doubtful validity

Those were the assumptions on which previous strategic arms limitation negotiations have been based. To-day, for reasons which we shall come to in a moment, it is doubtful whether any one of them has still further. The development of multiple independently targetable re-entry vehicles (MIRVs), even then underway on the American side, raised the number of warheads increased the potential overkill.

Yet, even if the assumptions had been correct, the holes in SALT 1 and Vladivostok were probability in going for a single silo-gaping SALT 1 was being overtaken by technology even virtually aimed at targets widely before it was signed. It set dispersed—for example, a ceiling on the number of land scattered missile silos and sea-based offensive strategic missiles for both superpowers—was an attempt to plug the 1,710 for the U.S. and 2,358 for MIRV gap. Again there was the Soviet Union. The Soviet figure was higher partly of strategic delivery vehicles because, for reasons of geography, the Soviet Union 2,400 for both sides. But there needed to deploy more sub-marines than the U.S. in order (1,320) for the number of MIRVs.

ahead, but not surprisingly if reached, should include a provision for further negotiations beginning no later than 1980-81 on the question of further (sic) limitations and possible reductions of strategic arms in the period after 1980.

Several factors, apart from the long run up to the American Presidential election, which effectively removed President Ford's freedom of action, contributed to prevent the guidelines being transformed into a formal SALT 2. One was the omission of the bombers. It turned out that the Soviet had developed as aircraft code, named the "Backfire" (B for bomber and F for fighter), which although a bit of a hybrid, and perhaps in need of in-flight refuelling, was capable of delivering a strategic payload to the U.S. The Vladivostok agreement had ignored it.

Cruise has thus become the MIRV of SALT 2, only more so. If it were excluded, the agreement in terms of arms control would mean very little. The superpower competition would continue, and perhaps even intensify. On the other hand,

Another, more important factor, was the strategic development in the U.S. The Cruise missile is a vastly sophisticated version of the German buzz bomb used in the Second World War. It challenges practically all treaty inhibitions on a conventional Cruise missile system being acquired by West Germany. Even if the Americans abandoned Cruise forthwith and reported to the U.N. that their allies would follow suit, all that is in an area which gone into.

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Mr. Brezhnev as it

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prove so complicated and contentious that there would be no agreement at all.

For the future there are other problems which again challenge. If the response is

CARTER'S MAN IN MOSCOW • BY MALCOLM RUTHERFORD

A bid for real nuclear disarmament

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J. K. Rutherford

FINANCIAL TIMES SURVEY

Monday March 28 1977

Saudi Arabia

The second section of our two-part Survey covers the Kingdom's industrialisation, infrastructure development and manpower problems following the decision to slow down spending in an attempt to beat inflation.

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ard Johns

ITS inscrutable self Government did not anything to the world decided last year that it strict its spending in to reduce inflation to a ptible level. Admit- budget in July—as tient and stupefying Arabian summer set ed expenditure for exactly the same level previous year.

perienced observers of ion's largely unex- plicable finances saw no ncence in that. Many whether the Govern- d be able to disburse that—having managed er cent of a smaller 4-75 according to pub- imates. Expenditure 76-77 fiscal year (end- 18) was projected as same as revenue—not or more. This merely imply no change in cipe of maximum of revenue.

Only towards the end of last dom to achieve something like both implicitly and explicitly, towards a measure of fiscal restraint become clear. In effect, the Government concluded—not without differences within the 1975-76 the 19 per cent increase Cabinet—that there were limits in non-petroleum Gross Domestic Product exceeded the rate of inflation tolerable and also to the price payable for rapid development. As the recently published annual report of the Saudi Arabian Monetary Agency put it, the Government decided to regulate its outlays so as to slow down the rate of monetary expansion.

It also surprised the experienced observers of Saudi public finance by estimating expenditure in 1975-76 at SR77.49bn. (\$21.52bn.)—almost double the amount in 1974-75 and almost as much as total disbursements during the First Plan period. Notwithstanding their fullsome assurances about the Kingdom's capacity to spend, the Government itself may have been surprised at the outcome.

From the beginning the King- dom was aware that it would have to pay a high price in terms of project costs and inflation for rapid development because of the relative backwardness of its infrastructure, deficiencies in its administration and shortage of indigenous manpower. Only in its assumptions about the availability of finance is the programme not ambitious.

Expenditure will safely exceed the SR495.23bn. for the second Five-Year Development Plan. As an exercise in the absorption of revenue it is a not a rearrangement of priorities," he says. No projects have been axed. The execution of inflation can enable the King many of them was scheduled,

the projected disbursements beyond 1980. The Government has now in effect recognised that there are not desirable limits to growth. In 1975-76 the 19 per cent increase given the commitment to maximum absorption of revenue, which had become something of a sacred cow. Pursuit of the ideal is probably necessary politically if the Government is to justify its itself and to meet the State's financial requirements, quite apart from the external considerations involved. At the same time the nation's leadership, not the least the Crown Prince, insist that the second Five-Year Develop- ment Plan (1970-75) is not being revised.

Sheikh Hisham Nazer, Minister of Planning, is reluctant to concede that there is a re-ordering of priorities—despite the concentration on removal of infrastructure bottlenecks. Rather, he says, it is a question of rescheduling projects—a need already foreseen in the Second Plan.

"What will happen is that we will be faced with time lags and so in practice there will have to be an extension of time limits, " he says. No projects have been axed. The execution of

bear a large part of the responsibility. Most serious was the inflation has grown. The increase in the cost of imported economic and social stresses last year. So effective has been that surcharge at Jeddah and Dammam resulting from it could not be ignored. Distribution of the resources pumped into the economy by increased State spending has not by any means been evenly spread. Des-

pite the voracious demand for manpower of all kinds and the rapid rise in rates of earnings probably only a minority have been able to keep pace with inflation.

Public employees have been particularly hard hit, not the least because of the Government's policy of generally restraining pay increases as a means of combating inflation. The inevitable effect has been intense pressure on Saudis to leave the civil service and governmental agencies. Significantly, the Government last month doubled salaries of the Armed Forces.

Measures

To counter inflation the State has adopted an array of piece-meal measures. Subsidies on essential commodities have been stepped up. Rent controls have been imposed. With its capital now increased to SR12bn., the Saudi Real Estate Development Fund has lent almost as much over the past two years in extending cheap credit for housing—a field where the private sector has responded with alacrity to the opportunities presented by the shortfall in supply.

Most important of all has been the onslaught on port con-

struction, which in itself was responsible for 39 per cent in-

creases in the cost of imported goods last year. So effective has been that surcharge at Jeddah and Dammam resulting from it could not be ignored. Distribution of the resources pumped into the economy by increased State spending has not by any means been evenly spread. Des-

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SAUDI ARABIA XVI

Despite the wealth bonus produced by the fourfold increase in oil prices a few years ago, Saudi Arabia finds itself having to grapple with inflation abroad and even more at home. This has led the country to modify its terms of reference, particularly in areas of high investment.

Development Plan

THE KINGDOM'S Second Five-Year Development Plan is—as it says—"far larger than has been possible for any other country of comparable population at an early stage of its development into a modern industrial society" to contemplate. The document itself could be seen as expressing aspirations towards unparalleled material progress in a short period of time which would only have been made possible by the complete lack of financial constraint in prospect.

In contrast to the means of the people of a society which emerged only in this century from a social gloom enlightened only by its strong spiritual values, albeit of a sort hardly conducive to a drive towards the forefront of 20th century society. Of its kind, the Plan is refreshingly frank and free of illusions. In vision it looks beyond 1980 and the whole programme should be judged in this light. Even so, taking the longer-term view, it is still reasonable to question just how fast Saudi Arabia can develop into a modern industrial society.

The past year has only confirmed doubts about its ability to absorb revenue on the scale envisaged by the 2nd Plan or complete anything like the projects outlined. In itself the record of the far more rudimentary programme undertaken in the 1970-75 indicated the degree of the non-financial constraints. The public expenditure target of SR498bn. (\$142bn.) for the 1975-80 period is nine times what was originally envisaged for the 1st Plan and six times the actual disbursements.

Over the previous five years recurring expenditure was almost equal to appropriations but the SR40.13bn. outlay on projects was only 72 per cent of the development appropriations made. That compares with SR331.06bn. for the 2nd Plan. The Kingdom actually embarked upon the 1st Plan

with concern about whether the financial resources would be available and expecting a budgetary deficit in its first year. These misgivings were laid to rest by the oil price increase negotiated early in 1971.

Three-fold escalation in pressures brought upon them by the scale of demand created by both State and private expenditure suddenly opened wide. During the 1st Plan's period of implementation the 19 per cent compared with the accumulated budgetary surplus 12.3 per cent aimed at the 2nd Plan. Having achieved such a rate in the 1970-75 period it seemed reasonable to aim for a similar one for the 2nd Plan growth that it could with comfort.

Higher oil prices made virtually no sense of Saudi Arabia's overall growth rates. Having increased from \$4.9bn. to \$11.3bn. over the 1970-3 period Gross Domestic Product was estimated to have rocketed to \$42.2bn. by the summer of 1975, which would give a rise in per capita income from \$910 to \$6,812 in five years. In translating these figures into constant prices the Ministry of Planning took account of the fact that a normal deflation factor would have greatly minimised the contribution of oil.

Most of the oil is exported and therefore the increased value greatly increased the

**2nd. FIVE YEAR PLAN
EXPENDITURES
(1975-80)
(SR.bn.)**

Water and Desalination	34,065
Agriculture	4,683
Electricity	6,240
Manufacturing and Minerals	45,053
Education	74,161
Health	17,302
Social Programmes and Youth Welfare	14,649
Roads, Ports and Railroads	21,283
Civil Aviation and SAUDIA	14,845
Telecommunications and Post	4,225
Municipalities	53,323
Housing	14,263
Holy Cities and the Hajj	5,000
Other Development	309,164
Sub-total Development	318,416
Defence	78,157
General Administration Fund	38,179
Sub-total Other	179,814
Total Plan	498,230

Kingdom's purchasing power. With a tailor-made adjustment to the country's own terms of trade, it was calculated that national income would have grown annually at the rate of about 4.4 per cent in the five-year period.

In the course of the First Five-Year Plan per barrel revenue for Arabian Light, the marker crude, went up from U.S. 91 cents to nearly \$16 and output nearly doubled. As a result, the petroleum sector's share of GDP rose from 53 per cent to 75 per cent.

Growth

Even if its share of the total fell, non-petroleum GDP was reckoned to have grown by 13.3 per cent. Expansion was most rapid for construction, which raised its share of non-oil GDP from 16 to 25 per cent. From its very much smaller base there was an encouraging expansion of other manufacturing industry albeit from a small base. By the standards of most developing countries, and normal expectations of future demand, the build-up of infrastructure could be considered healthy. The value of output attributed to transportation, communications and storage was reckoned to have doubled during their share of GDP up from 15 to 18 per cent. The performance of road construction over rugged and difficult terrain was considered particularly good.

As it embarked upon the 2nd Plan the Government erred on infrastructure—having under-estimated both capacity and the

pressures brought upon them by the scale of demand created by both State and private expenditure. Indeed they were such as to bring about a non-petroleum GDP growth estimated at 12.3 per cent, aimed at the 2nd Plan. Having achieved such a rate in the 1970-75 period it seemed reasonable to aim for a similar one for the 2nd Plan growth that it could with comfort.

The 2nd Plan was presented virtually unopposed from the functional point of view in placing the development of infrastructure lowest in the order of seven goals expressing the fundamental values and principles guiding the Kingdom's balanced development—whatever its mental and subordinate role in the long term. The first, the maintenance of the religious and moral values of Islam, at least did not consume scarce human and material resources. The second one, the defence of the Kingdom, did so to a degree which was not anticipated and no doubt will continue to do so.

Third was placed the main

reduction of the through-industrialisation needs.

The explanation or justification for this is that Saudi Arabia has a comparative advantage deriving from its gas resources and diversity of production. The drive to increase hydrocarbon industry but the exports still took in

any form of import substitution.

Oil still accounts for 75 per cent of the Kingdom's revenue, and virtually all export earnings. The drive to increase imports for import substitution

resources and diversify the economy will be dependent on expansion of the private sector.

Fourth came the encouragement of capital formation in the private sector.

Reluctance of Saudi Arabia to take any form of oil

development of economic resources, the maximising of proven commercial earnings from oil over the long term, ever further in the

development of human resources by training, education and the raising of standards of living.

Fifth was the encouragement of the private sector to invest in

development of the industrial sector.

Finally, sixth, the increase in the well-being of all groups within the society and the fostering of social stability in circumstances of rapid change.

Oil has almost no profitability.

As a result of the above, the Government looks like reducing its dependence on oil before the State to invest in an

expansion of the private sector.

However, the expansion will be limited by the availability of labour force.

For a number of reasons

examined on the opposite page—not the least cost escalation—the scale of the project has been reduced and completion will certainly be delayed well into the next decade.

Negotiations and studies, joint venture projects with foreign partners for export refineries, petrochemical complexes, and other heavy industrial plants have yet to result in implementation.

Apart from low-priced energy, the State's provision of cheap credit and provision of other facilities are also in favour of such developments. Against this must be set the high capital and labour costs as well as the climatic and other environmental factors.

Diversification in this direction is not proving as simple as it might seem.

PROJECTED GROWTH RATE OF GDP 1975-80 (SR.bn., 1975 prices)

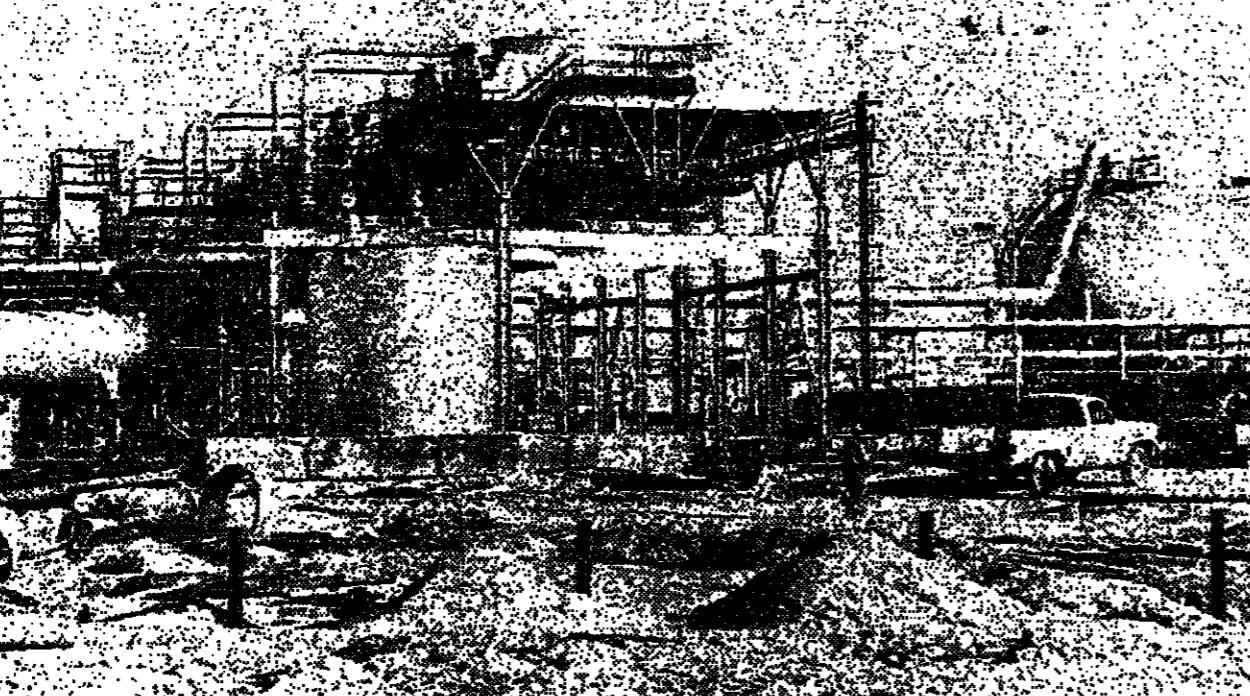
	Average Estimated annual 1975 growth%
Private:	
Agriculture	1,469.0 4.0
Crude petroleum and natural gas	121,232.0 10.0*
Other mining and quarrying	175.3 15.0
Petroleum refining	7,494.7 5.0*
Other manufacturing	901.8 14.0
Electricity, gas, water, and sanitary services	333.3 15.0
Construction	4,362.0 15.0
Wholesale and retail trade, restaurants, and hotels	2,580.0 15.0
Transport, communications, and storage	3,637.8 15.0
Ownership of dwellings	1,636.7 6.0
Finance, insurance, real estate, and other business services	895.2 15.0
Community, social, and personal services	522.4 14.0
Less imputed bank service charge	(63.0) —
Total private	121,117.2 10.2
Government:	
Public Administration	1,281.4 10.8
Education	1,026.8 12.2
Health	256.5 15.0
Subtotal	2,174.7 12.1
Defence	1,025.4 15.0
Total government	3,600.1 12.2
GDP	148,800.0 10.2
Summary:	
Private sector	
Oil	123,726.7 8.7
Non-oil	26,390.5 13.4
Government sector	3,600.1 12.2
Total Non-oil	19,990.6 12.2

*These rates are nominal only for all in the GDP picture. Oil production policies are not part of the Development but are determined by the Supreme Advisory Council on Petroleum and Minerals.

Source: Central Planning Organization.

SAUDI ARABIA XVII

nt Pla



Aramco's gas oil separation plant at Ras Abu Ali.

Saudi Arabia's immense project for gas collection will be the biggest industrial scheme in the world. But rising costs have led to an extension of the original timetable and the size of the project has been scaled down.

Gas collection

about the great Saudi NGL which will be pumped to fell below the average. As of gas and gas liquids that the gathering project Ras Tanura, ethane which will originally conceived the system system will make available after the character of the go to be used as feedstock in development plan the nearby Jubail industrial centre, and a high quality residual gas to be used as an industrial fuel.

The original Saudi idea of early 1975 was to build alongside the Aramco system four or five new NGL processing and conditioning centres at Uthmaniyyah and Shedgum on the Ghawar field, Safaniyah, Khurais and possibly Abqaiq, all of which (bar Khurais) were to be designed to sweeten the gas and produce two gas streams—one a residual pipeline gas (to be used for generating electricity, desalination, fertiliser production, Aramco's own processing and production operations, iron ore reduction and fuel for all other industrial purposes), and the other an unassociated methane stream which would be pumped to a fractionating plant at Ju'aynah. (The exception to this pattern, the doubts as to the ability of the Khurais centre, was not to be connected to the residual gas grid, because it was foreseen that the relatively small amounts of methane produced from the field would be needed to generate power locally.)

Exported

From Ju'aynah the propane, butane and natural gasoline would be exported, while the ethane would be pumped to Jubail to be used as a petrochemicals feedstock. Later, in 1976, it was decided that an additional NGL plus ethane pipeline would be built across the peninsula to another fractionation centre at Yanbu, where, again, the NGLs would be exported and the ethane used as feedstock.

Taking into account the higher pressure 360,000 b/d capacity in place above the oilfields or about to be installed in the existing Aramco network, the injected, flared, used total capacities envisaged for Cement Company the Saudi gas system under Doful. The wet gases these plans were: 5.5 bbn. cfd in the later stages of associated gas input (implying a piped to a col an oil production of 12m.b/d).

As one response to the spiral in costs the Government is arated into natural gas residual gas for industrial fuel (NGL), which are 400 b/d of ethane, 960,000 b/d of the fractionation and of NGL, and 6,000 tons a day of plant at Ras Tanura, sulphur—with the considerable than plus ethane gas, volume of gas remaining being used partly as a feed used for operational purposes the SAFCO fertiliser and for the running of the system partly as industrial steam itself.

The total cost of the system rest of the rest of the system. The was estimated in 1975 to be official word is that the building \$5bn., and it was envisaged that the remaining facilities will be completed by the end of 1979, it is now aimed to have the Stedgum and Ju'aynah installations finished by the end of 1981, while no specific dates have been set for the completion of the rest of the system. The

At the same time, although ahead at Shedgum, Uthmaniyyah announcement, it seems that the Government now envisages that

of this gas and Ju'aynah preparation is now half complete and construction work has been started, while the detailed design of the system as a whole is to be completed by the end of 1980.

Last summer a task force was set up to review the scale and the order of implementation of the scheme, and involve a particularly big saving,

although its recommendations

fertiliser production, although its recommendations

oil projects, etc. In have not been published, it is in producing 400,000 b/d rather

a day terms, the NGL assumed that it has already made its report.

Broadly speaking the Government was worried on three counts: First it was felt that

of the non-Communist during the earlier 1980s at least

outside North America oil production would be un-

likely to run at an average of

undergoing a 60,000 b/d more than 10m. b/d at the most,

10m.b/d or not. It is, however,

one for completion and that even if it did reach

his year, which involves 12m. b/d there would not be

instruction of a new NGL enough of a margin in this changes in the capacity figures

and conditioning system still

allow for the gas system still

the gas and to be operated at capacity dur-

ing months in which production in estimates of the total volumes

In practical terms the reduction in planned capacities has meant that the idea of building oil output. Apart from reducing the capacity of the system, the further installations at Abqaiq only ways to get round this problem would have been either to produce cap gas when oil output dropped below a certain point or to have brought on stream fields of unassociated gas. Neither of these solutions would have been satisfactory—the first because it would have meant reducing pressure in the scrapped.

Savings

Neither the re-scheduling nor the scaling down of the system have had any specific cost savings attached to them—they have not after all been any official announcements of these changes—but were the system still envisaged as it was at the beginning of last year, it seems probable that its cost would now be estimated at well over \$20bn. As it is the latest cost estimate mentioned by Dr. Abdel-Hady Taher, the Governor of Petromin, is \$16bn., a figure which still officially includes Khurais, it is assumed.

Even with a scaled down system catering for oil production of 10m.b/d as well as storage for a large amount of ethane feedstock, the Government is going to have to incorporate a considerable safety margin into its plans for industrial projects which will use methane as a fuel or, in the case of any further fertiliser plants, a feedstock, because oil production will not of course run at 10m.b/d consistently month after month. The only way in which the Government will be able to avoid planning to use less than the average supply of gas than it will receive, will be for it to find and develop fields of unassociated gas of appropriate quality and composition, such as have been found recently in Iran and Qatar.

At present Saudi Arabia's gas reserves, estimated by Aramco at 63 trillion cubic feet proven and by the Government at 36 trillion cubic feet proven, are composed almost exclusively of associated gas (in this case mainly dissolved in the crude rather than in big gas cans above it) and only two deposits of unassociated gas have been properly appraised. These are the Kidan field in a Jurassic formation beneath the Rub al Khali and a very small deposit in Khuff limestone of the Permian era underneath Dhahran. The first of these deposits is of course not producing, but the second is producing gas for domestic consumption through two wells.

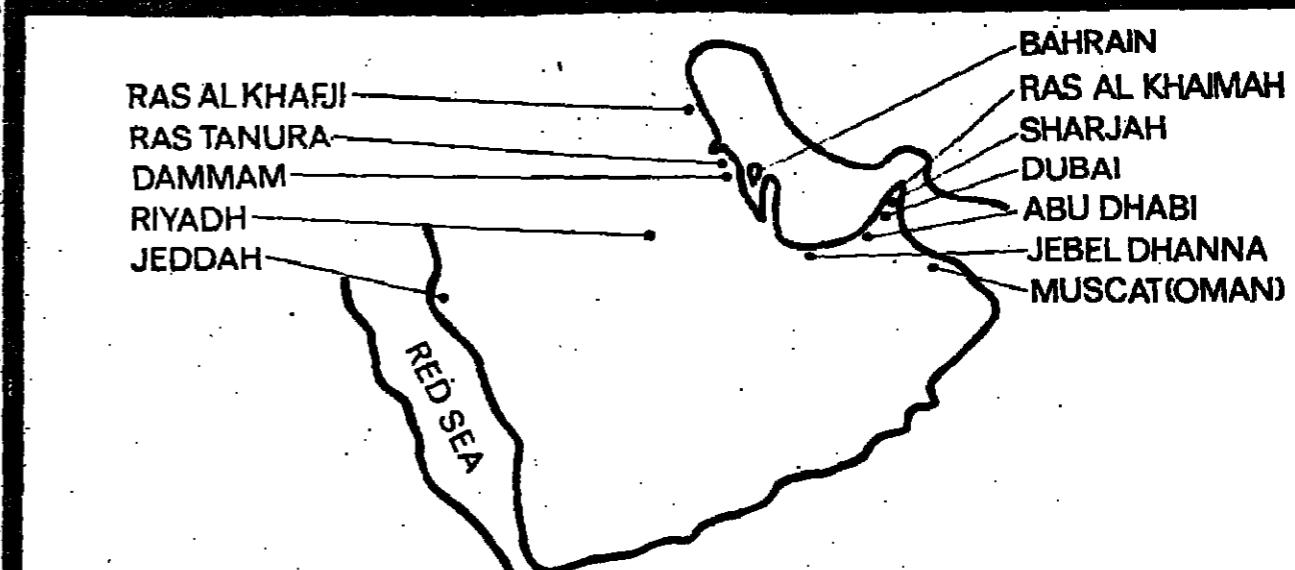
Aramco is at present employing one rig full time on deep drilling and it has so far struck gas in five out of five wells drilled into Khuff structures in the Rub al Khali (the least interesting of the finds), south Ghawar, north Ghawar, Qatif and Dammam. The next well is to be drilled through the Khuff beneath the Berri field.

Even on the basis of the limited drilling carried out so far it seems certain that all the finds represent commercial fields, and it is anticipated that from south Ghawar to Qatif at least, wherever there is a structure there will be gas—the Khuff in this area appearing to be totally gas saturated. It is not yet known, though, exactly what composition and qualities any gas produced will have, and as yet no plans have been made for its use.

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Saudi Arabia wants to keep oil price rises in perspective.

J. K. King, M.D.

For some time now, the cornerstone of Saudi Arabian international policy has been the use of oil as a base for the economic development of our country. Any government whose income is largely derived from a depletable natural resource has little option but to follow such a course.

Undoubtedly, the size of our oil reserves and our production capacity has helped generate an equally generous income, which is being used to fund an ambitious Five Year Development Plan.

So why then is Saudi Arabia anxious to keep any further rises in the price of oil to what might be regarded a more reasonable level?

The answer lies in the fact that any development programme is dependent on more than just hard cash to succeed. It needs technology, expertise, sophisticated equipment and international co-operation – and in Saudi Arabia's case, this means looking to the industrialised nations to provide much of this input.



But this pre-supposes that the Western economies are in a buoyant state – whereas in reality they are still suffering from the effects of economic recession. Therefore, any inordinate increase in oil prices will have an adverse effect on their recovery, damaging the equitable balance which Saudi Arabia regards as essential between oil producers and oil consumers.

On a more practical basis, any rise in oil prices directly fuels inflation in the consuming countries – and this inflation is then exported back to Saudi Arabia in the form of higher prices for the goods, technology and services we buy from the West.

Why?

And these are imports which we are going to require for a long time yet. Our plans for the expansion of our transport and telecommunications networks are a good example of why.

For instance, our road system must keep pace with the country's growth in order to cope with the influx of goods and expanding external trade, and to link the influx of goods and expanding external trade, and to link the main areas of development. Over the period of the Five Year Plan, it is intended to increase the Kingdom's network of surfaced roads from its present 11,000 kilometres to over 24,000 kilometres, with an additional 10,250 kilometres of earth surface rural roads.

Expansion of Saudi port capacity is also a must. Imports are expected to increase in volume to 13 million tons per annum by 1980, compared with only 3 million tons in 1974. This means enlargement of the Jeddah and Dammam ports, with specialised industrial ports being constructed at Jubail and Yambu.

A country of 870,000 square miles must rely to a great extent on air transport for fast mobility. At present we have 20 airports in service, with three of them being international (Jeddah, Riyadh and Dhahran). A massive programme is now under way to construct new airports, expand existing ones and improve the service facilities. Our national airline SAUDIA has seen a dramatic increase in its passenger throughput, and plans to increase its fleet of aircraft to 34 by the end of the Five Year Plan period.

Perhaps the most impressive evidence of the effects of Saudi economic expansion is the growth in the spread and sophistication of our telecommunications services. From having 93,600 automatic exchange telephone lines in 1975, it is planned to have increased these to an installed capacity of 666,000 lines by 1980, of which 490,000 will be in use. Telex lines are also growing at a substantial rate.

In addition, our long-distance communications will also be strengthened with two Earth stations at Riyadh and Taif.



This is just one example of how Saudi Arabia is expanding to meet the needs of future generations. We have our own clearly-defined economic goals; the oil-consuming nations have theirs. And while we consider some increase in oil prices to be both fair and reasonable, we shall continue to strive to ensure that such decisions do not have a detrimental effect on the international economic system as a whole.

In short, your development is our development. It is in all our interests to see that we progress together.



Six stages in a Saudi Arabian achievement

LOn February 22nd, 1976, National Chemical Industries Ltd. was invited to enter into competition with 41 other companies for the construction of 154 schools throughout Saudi Arabia. The company was required to submit its own complete proposal, covering every stage from design to erection, with submission deadline date of April 10th. Conceived as a mainspring of the Second Five Year Plan, this school-building development would provide classrooms out of 105,000 students.

Two weeks after the deadline, the number of competing companies had been narrowed to a short fourteen. On June 2nd, contracts were signed for twenty-three schools to NCI, the highest allotment to any single company, and the only one awarded to a Saudi manufacturer.

Now, in March 1977, NCI has completed its contracts and handed the schools over to the Ministry of Education.

The Government's original aim was to satisfy an urgent need for additional school facilities, if necessary by importing temporary buildings. However, NCI schools are permanent structures. They have been designed to the highest aesthetic, functional and safety standards. They have been built largely from reinforced concrete and reinforced polyester cladding manufactured in Saudi Arabia by NCI Group, and completed, on time, at highly competitive prices.

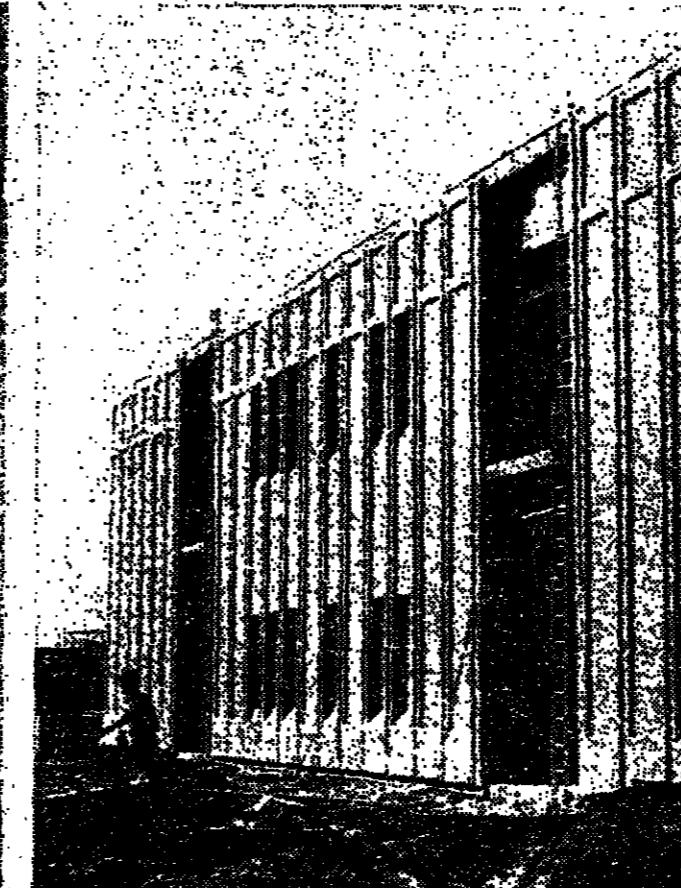
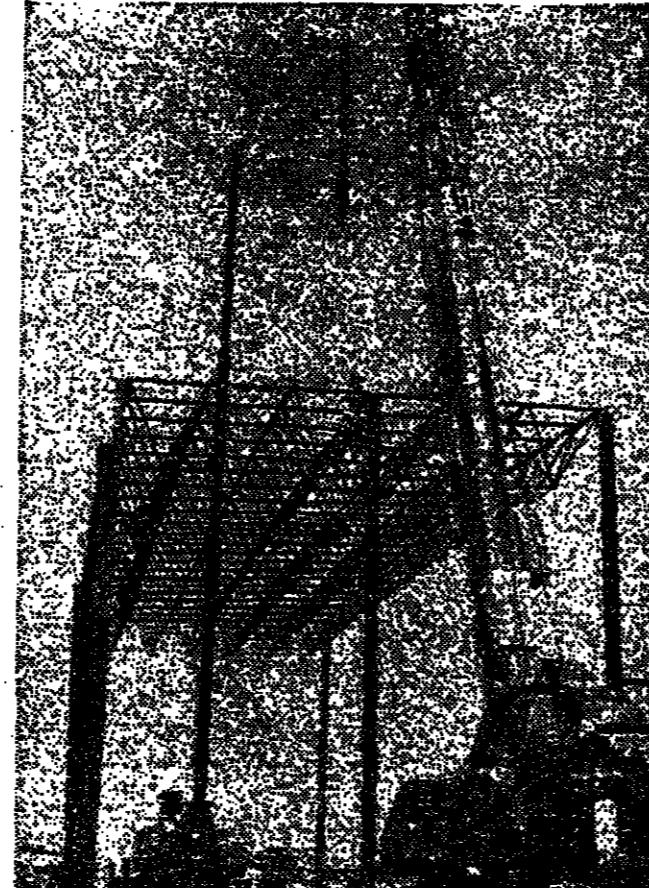
The Kingdom of Saudi Arabia is bisected by the Tropic of Cancer and suffers from harsh desertic conditions. From the beginning, NCI were aware that a successful building programme must take account of these conditions. For this reason that they turned to Canadian partnership, PGL Architects. Internationally renowned for the Mirabel Passenger Terminal at Montreal Airport, and the Quebec pavilion at Montreal's Expo '67, PGL so pioneered the development of fully prefabricated structures for oil and scientific laboratories in the Arctic Circle. They are no strangers to the particular design problems posed by extreme weather in very isolated construction sites, which proved to be invaluable experience in both the Arctic and the deserts of Saudi Arabia.

PGL's design for the NCI schools called for steel foundations and steel columns supporting light steel space-frames forming the first floor and the exterior walls would consist of prefabricated panels of glass-reinforced polyester, 'GRP', specially designed to take advantage of the interesting shadows cast by a bright overhead sun. Careful thought was given to the use of colour and form as a means of harmonising the schools with existing buildings in a desert environment. The design was extremely flexible, and the architects ensured that the completed structure would be highly resilient, well insulated, durable and economical to maintain—a vital requirement in Saudi Arabia.

Perhaps the single most distinctive feature of an NCI school is the extensive use of a structural steel system designed by the British company, Space Decks Limited. The Space Deck System is now internationally recognised as a world leader in its field, and its truly original concepts, simplicity is the key to popularity.

The basic unit consists of eight steel members, joined to form a rigid inverted pyramid. These units can be bolted together at the construction site and hoisted into position without the use of skilled labour, to provide large areas of clear-span load-bearing capacity, as well as flat or cambered roofing.

NCI is Space Decks' largest customer, and the largest shareholder in Beyer Peacock, the light engineering group which includes Space Decks. To meet the demands of the Schools Programme, NCI has over 60% of Space Decks' production capacity in place. The raw materials, in the form of angular and circular steel bars, bosses and tie rods, were produced at the company's headquarters in Chard, Somerset,



country roughly the size of Western Europe with a fleet of trucks over fifty strong, based 26 kilometres from Jeddah on the highway to Mecca.

Over the last year transportation played a large part in ensuring that all deadlines were met throughout the school-building programme. This is a considerable achievement by any standards, especially in view of the problems of port congestion in Jeddah which have only recently been overcome.

6 The success of NCI's school-building programme rested on the Company's ability to marshal its own resources and those of PGL Architects and P&O.

The construction of 115,000 square metres of school facilities within the contract period called for all necessary components for a complete building system to be manufactured at the NCI factories in Jeddah.

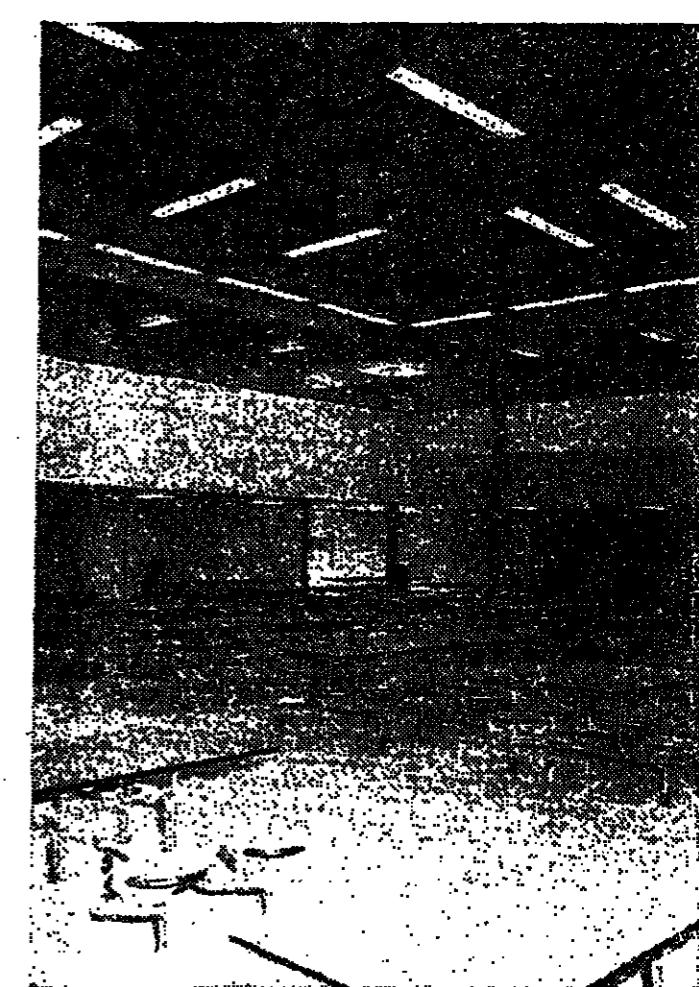
Though pre-engineered, it must be emphasised that each school is a permanent structure. The external GRP cladding panels provide good weather resistance and excellent insulation due to their sandwich construction. The internal walls and partitions consist of gypsum boards attached to a metal stud system, and are insulated for sound between classrooms and corridors with fibre wool.

4 All the exterior wall sections of the NCI schools were fabricated by NCI's GRP factory in Jeddah, employing 200 men. The Company devotes considerable energy to a development programme which adds continuously to the range of its products moulded from glass-reinforced polyester and other polymers.

As a first stage in the Schools Programme, master moulds for all the wall panels required were hand-made in wood by NCI craftsmen. From these, a series of GRP moulds were fashioned, which when used to maximum capacity, could produce enough panels for two two-storey, twenty-four classroom schools. All in all, over 7,000 GRP panels were produced. The constituent resin was chemically pigmented so there was no need for further painting, and all panels were individually checked before despatch to the twenty-three different sites.

5 In order to guarantee the efficient and fast delivery of a staggering 50,000 tons of imported materials for the Schools Programme, the Company adopted a policy of direct control over its transport facilities, backed by the experience of established transport companies.

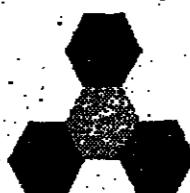
P&O Special Projects Division was hired to handle all imports from Western Europe and the United States using roll-on/roll-off vessels. Meanwhile, NCI faced the challenge of covering twenty-three sites in a



Each building is centrally air-conditioned, a considerable advantage over simpler prefabricated structures. The school is a self-contained unit with its own complete infrastructure, including independent power, water and sewerage systems, and provides either eighteen or twenty-four classrooms for 576 and 768 children respectively. A large central dining area caters for all students in two sittings, and provides a free midday meal from food prepared on the premises. Apart from the classrooms, each school contains administrative facilities, a headmaster's office and two staff common rooms, as well as a spacious library.

Outside, a unique feature of NCI's schools is the large play area protected from the sun by a Space Deck canopy supported 8 metres (26 feet) above ground on steel columns. Planned as a multi-purpose volleyball, basketball and general recreation area, the dimensions of the canopy are identical to those of the main school building, so the canopy could easily be used as the shell of a future extension if the Government wished to expand the facilities.

NCI has tackled the challenge of one of Saudi Arabia's most intensive building programmes to date. At the beginning of the new school year, over 15,000 children will begin their education in NCI-built schools. Due to the tremendous priority given to educational development by the Saudi Arabian Government, it is no exaggeration to say that these children will now have a standard of educational facilities comparable to the most advanced schools in the world's leading industrial nations.



National Chemical Industries Ltd.

Head Office: P.O. Box 1312, Jeddah, Saudi Arabia. Telephone: (021) 34561/32361. Cables: FIBERKEM. Telex: 40235.
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SAUDI ARABIA XXII

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IN TWO vital respects—working capital and working manpower—Saudi Arabia's position as it goes about implementing its Second Development Plan could not be more polarised. It has almost a surfeit of the former but must import by the hundreds of thousands foreigners to fulfil the technological, managerial, skilled and basic tasks involved in the development programme. The contrast could not be more marked.

Financial resources for implementation are assured despite inflation. The need and availability of manpower are more difficult to gauge. The Second Plan certainly projected the requirement. Before its implementation it was calculated that the number of foreigners employed in the Kingdom numbered 314,000, compared with 12,800 Saudis in employment. The figure appeared not to take full account of the number of Yemenis working in the Kingdom (until 1972 they could enter the Kingdom without a passport).

The breakdown on expatriates was based on a demographic survey made ten years ago, subsequent analyses by the Central Department of Statistics and data collected from the various ministries for their own purposes. These show that the labour force grew from 1.328m. in 1970 to 1.6m. in 1975—3.8 per cent annually, with the rate for Saudis put at 3.7 per cent and for foreigners at 4.2 per cent. By 1970 it was reckoned that there were 27,000 Saudi women in employment, compared with 12,900 men.

Over the period of the 2nd Plan Government it was calculated that additional manpower of 730,000 would be required to fulfil targets. The anticipated Saudi contribution

of 232,000 was based on an anticipated 3.1 per cent annual increase in the number of nationals entering the employment market and the assumption that the number of having to depend on *non-Saudis* working would rise by 3.3 per cent each year. The number of foreign workers was put at 498,000, which would mean expatriates accounting for 35 per cent of total manpower in 1980.

Recently, doubts have been expressed from high official quarters about the need for as many as this. In practice, one of the best kept secrets in the Kingdom is the number of expatriates working there and their countries of origin. Reasons for the elusiveness of facts and figures can only be a matter for speculation, but it is possible to suggest two of them.

First, the Saudi Government has committed itself to rapid development without—as Dr. Ghazi al Gosaibi, Minister of Industry and Electricity put it in a keynote speech in New York last year—"rupturing the religious and moral values of the country"—no insignificant matter in the Moslem Holy Land, where Islam implies

that if they are not looking after large families.

According to different

independent estimates, any

matter in the Moslem Holy Land, where Islam implies

workers may have entered the

Saudi students in the language laboratory at a technical training institute.

only a religion but also an all-encompassing, defined social and political structure. Associated with this, recently that 400,000-500,000 potentially available extra workers might be needed. Perhaps, is the Saudis' unnatural sensitivity about over about the next six years if the development plan's targets are to be fulfilled. In Saudi television, it was warned that all those, to do the job for them, there could be as many as 1,000,000 foreigners as Saudis working in Saudi infrastructure. There would be a锻炼 for security. Saudis do not possess the skills to supervise or manage. It would like over from the real Communist world happening now. A preference is given to expensive Western

Development

Some estimates put the number of foreigners from the Yemen Arab Republic as high as 500,000, or even higher. The official Saudi Government figure, namely in unskilled occupations (although many went home recently after a crackdown on illegal small traders). There would be about 180,000 Egyptians, as well as large numbers of Palestinians and other Arabs, including 88,000 Sudanese and Africans. The Pakistani Government says that some 25,000 of its nationals are in Saudi Arabia although their number may total 50,000. There are also 75,000 or so from India, which has a bigger 50,000 in two years. Most population. Many from U.S. tax laws affect both countries are believed to be earnings. There are 12,000 Britons. Other pilgrims to Mecca and European tourists. Medina in the hope of finding account for a further 20,000. Overall, nearly 500,000 Saudis are repatriated.

Understandably, the Saudi nationalities are repatriated.

CONTINUED ON NEXT PAGE

Committed

First, the Saudi Government has committed itself to rapid development without—as Dr. Ghazi al Gosaibi, Minister of Industry and Electricity put it in a keynote speech in New York last year—"rupturing the religious and moral values of the country"—no insignificant matter in the Moslem Holy Land, where Islam implies

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The recent granting of several large

mineral exploration contracts indicates the size of Saudi Arabia's mineral potential, especially for copper, phosphates and gold, and the attraction the Kingdom holds for international mining corporations.

Minerals

SHEIKH Ahmed Zaki Yamani, who is responsible for Saudi Arabia's mineral resources as well as its oil, said last September that he expects the Kingdom to become one of the biggest mineral exporters in the world within 20 years. He spoke particularly of copper, gold, phosphates and "chemically active minerals," taken to be a reference to uranium.

Later the search was extended to the younger rocks to the north and east of the Arabian Shield (seeking copper, phosphate and uranium), to the rocks on the Red Sea coast (barium, copper, iron, lead, salt and zinc) and into the muds at the bottom of the Red Sea, investigating mineral-rich brines.

The Directorate General of Mineral Resources (DGMR) was set up in Jeddah 16 years ago and with the help of the U.S. Geological Survey (USGS) and the French Bureau de Recherches Géologiques et Minières (BRGM) began investigating all recorded mineral locations and ancient mine sites; it then began a systematic programme of geological mapping and prospecting.

In order to increase its overall exploration capability the DGMR last September signed a contract with the KTZ subsidiary Riofinex to set up a geological mission in the Kingdom which will complement the operations of the existing missions. Though the value

of the contract was not disclosed the budget approved for the development plan which runs until 1980 amounts to about \$54m.

Initially the DGMR's survey programme put emphasis on the older rocks of the western part of the Kingdom—the Arabian Shield—in the search for chromium, copper, gold, iron, lead, nickel, silver and zinc.

The granting of several large-scale mining exploration concessions in the past 12 months indicates both the Saudi Government's determination to realise its mineral potential and the fact that international mining companies apparently find the prospects and terms for exploration work in the Kingdom attractive.

The Directorate General of Mineral Resources (DGMR) was licensed to explore extensive phosphate deposits at Thamayat north-east of Tabuk near the Jordanian border. Normand Exploration, the Canadian company, is exploring for copper, zinc and nickel at Kutum-Talash in the Asir region.

Among the other areas in which interest has been shown are the Jizan salt dome (thought to contain 35.5m. tons of 96 per cent pure sodium chloride) and the Zerqan and Jizan at Hijaz provinces.

The British Steel Corporation has a contract to evaluate the potential of iron ore deposits in the Arabian Shield Development near the Red Sea coast in the

Patterns

More than half of a planned set of geological maps of the Arabian Shield has now been produced, and from records of investigated mineral deposits definite patterns of mineralisation are beginning to emerge.

But as yet relatively few large mineral deposits have been found, though several mineral exploration licences have been issued.

Among the earlier licences were those for the Wadi Qataf nickel deposit and the As-Sassane zinc-copper deposit, both in the Asir province south of Jeddah, which are held by the Arabian Shield Development near the Red Sea coast in the

Holiday

There is an initial tax of five years on any initial repatriation of capital profits, etc., guaranteed by DGMRA, which has issued licences, has built

the potential royalty from mining operations, establishment of a base away from economic political dependence.

By a Correspondent

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Increasing demand for electricity has underlined the need for an efficient power generation network. The major projects set up to fill this need seem to be on target.

ECTRICITY generating Tayif, Medina and Al Ahsa. Most of these expansion projects are by six major concerns and also those of 50 other private companies scattered around the Kingdom, are being built as hard as the country's developing economy and rising living standards. So far the story has been financed with long-term interest-free loans from the Saudi Industrial Development Fund, the State agency established in 1974 to give financial assistance to private industry.

Now the Government is attempting to what is a heterogeneous and to sponsor a national public sector while, public sector plants are expected in increasing proportion of Arabia's electricity

electricity companies themselves have put up considerable sums, but with the Government ensuring a fair return on the investment. Tariffs are controlled but, by subsidy, the State guarantees 7 per cent profit to the big urban operators and 10 per cent profit to all other private electricity concerns elsewhere in the Kingdom.

Active

Now a much more active role is being played by the Government, which recognises in drawing up the current second five-year plan that the Kingdom's power supply system must be kept pace with the growth of its economy. Within the Ministry, an Electrical Services Department is responsible for implementing several key programmes, including the electrification of rural regions by establishing central power stations and long-distance high-tension cable networks (initial projections under the five-year plan were for more than 200 power stations and more than 4,800 km. of transmission lines). The long-term plan is to interconnect the various regional systems into a national grid. In the short term, the department is concentrating on integrating towns and "satellite" villages.

Rightly, it was decided that apart from manpower and other economic advantages, an integrated system—standardised units went into production early in 1973, followed by another 44MW units. For Riyadh, three emergency gas turbines were installed and another 150MW units were to cater for continuing rapid growth. A Government analysis in called by Dr. Ghazi al-Gosaibi, serving Mecca.

Electricity

Manpower

CONTINUED FROM PREVIOUS PAGE

Even British craftsmen are permitting block visa applications under the auspices of the Saudi-U.K. Joint Economic Commission, has drawn up a compendium of higher education officials, even Ministers, and large-scale employers regularly go on recruiting drives. So, too, do foreign contractors, who are now obliged to import the foreign labour required for the projects that they carry out. Competing for this labour are the other Arab States of the Gulf and Iran.

Though not Malaysians, South Koreans especially are favoured by the Saudis as hard-working, efficient and disciplined, with the result that during the past few years their numbers have risen from virtually nil to at least 16,000 to-day, with another 8,000 scheduled to arrive soon.

This figure will continue to rise as big South Korean companies, such as Hyundai which is constructing the industrial port at Jubail, continue to win substantial turnkey contracts. Western companies also are recognising the cost sense of using Asian labour. Fluor, for instance, has imported 3,000 Indonesians to work on its natural gas development contract in the Eastern Province.

Under the Second Development Plan, estimated total investment in the power generating system (after adjustments for Saline Water Conversion Corporation projects and generation capacity of the Water Desalination Organisation) is more than SR3.49bn.

But even if the overall grand scheme is being cut back, consumer demand for electricity is hardly likely to abate, especially as planned total subsidies of more than SR7.68bn help to ensure that tariffs are kept low—not more than SR0.07, or fractionally more than 1p, per kWh for domestic users and slightly less for industrial consumers.

The Government is proceeding on the basis that balanced and timely development will assure stable, long-term regulation of electricity generation, transmission and distribution on one hand, and development and administration of the electricity system on the other hand.

Much else in the Second Plan reads as ideally, but with power generation at least Saudi Arabia looks as though it can keep the pace with the objectives.

Rod Newman

Skilled and semi-skilled labourers apart, the Government recognises that it will have to depend for a long time on technological and managerial expertise from the developed countries, especially in industry. Thus, it is encouraging foreign ventures so that foreign know-how and Saudi cash can be combined, in the words of Dr. Gosaibi, "to produce significant mutual benefits." There remain suspicions, however, that future industrial manpower needs might be seriously underestimated, even though the grand plan provides for high-productivity occupations in a highly automated setting.

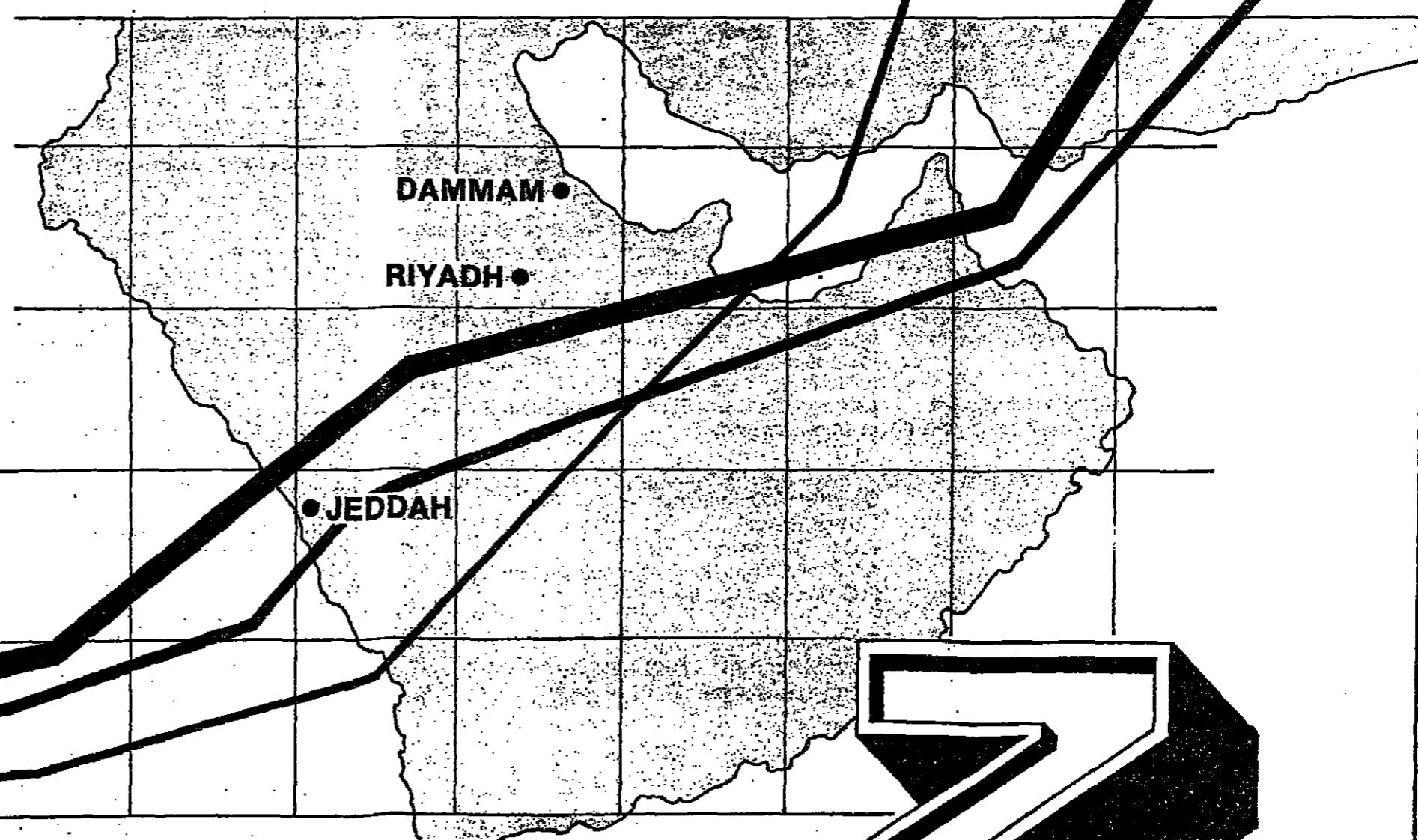
In the hydrocarbon-based industries, maximum employment of 27,000 is projected for the manning and maintenance of possibly as many as five petrochemical complexes with an ultimate annual capacity of 2m. tonnes of ethylene equivalent, several of fertiliser plants, an aluminium smelter and a steel plant, as well as hydrocarbon distribution systems and refineries. Then there is the planned network of other manufacturing industry.

This must imply a continuing and perhaps accelerated drift of Saudi manpower to heavy industry from the rural areas, which, although at the start of the plan period they were using more than 30 per cent of the workforce to produce about 1 per cent of GDP, are struggling to attain self-sufficiency. The initial emphasis is on infrastructure, and many of the foreign workers engaged on constructing the system will return home. But the Government appears not to have thought out precisely the longer-term manpower requirements of keeping new services and industries going.

R.J.

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SAUDI ARABIA XXIV

The Saudi Arabian Monetary Agency is responsible for the management of the country's enormous surplus revenues. Its policy is to adhere to conventional banking principles, and to use Saudi Arabia's wealth to achieve a greater say in international finance.

Surplus funds

SAUDI ARABIAN MONETARY AGENCY

BALANCE SHEET AS ON 18/11/1976 IN \$ US MILLION

	ISSUE DEPARTMENT
Notes and coins in circulation and in banking department	3,238 Gold (including gold element quota with IMF). Convertible foreign exchange
TOTAL ASSETS	3,238 TOTAL ASSETS
Government current account	3,238
Government special and reserve account	3,238
Other Government accounts	3,238
Government Institutions and autonomous bodies such as SIDF, REDF, SDF	3,238
Pension fund accounts	3,238
Local bank deposits	3,238
Other Liabilities	3,238
TOTAL ASSETS	3,238 TOTAL ASSETS

SAUDI ARABIA'S surplus funds continue to grow remorselessly but their actual disposition remains a matter of considerable mystery. The surplus is managed by the Saudi Arabian Monetary Agency (SAMA), along with foreign operations which include handling funds from all the accounts of the Government and of Government agencies and the commercial banks.

Only about half the funds handled by the banking department of SAMA can be considered the long-term surplus. They derive from the Government's current accounts, the accounts of such institutions as the Saudi Development Fund, the Real Estate Development Fund, the Industrial Development Fund and other special-purpose State-owned banks, the accounts of the State pension funds and other autonomous bodies, and the commercial banks' accounts.

A great part of SAMA's funds is covered by spending commitments made or in the process of being made.

Broadly speaking, the IFS "International Reserves" figure, \$27bn at the end of December last year, would (if the dates matched up) correspond to SAMA's "Gold" and "Convertible Foreign Exchange" items in the Issue Department balance-sheet plus "Deposits with Foreign Banks" plus the IMF oil facilities loans element in "Other Foreign Investments". At the same time the IFS "SAMA Investments", \$25bn, at the end of last year, would correspond broadly to the rest of the table's "Other Foreign Assets" item—though there is some suspicion that this IFS figure includes again Saudi Arabia's contribution to the IMF's oil facilities, meaning that there may be an element of double counting.

It follows from SAMA's view of the overall unity of the assets under its control—these being seen as simply "public funds" and not as "current accounts" on one hand and "the surplus" on the other—that SAMA's investment management team, seconded from Baring Brothers and White Weld, applies the same basic considerations to the investment of all the assets under its control.

Deposits are placed exclusively with banks on the Approved List. Originally this list contained just ten banks:

Morgan Guaranty, Chase Manhattan, Citibank, Bankers Trust, Bank of America, Midland, Lloyds, National Westminster, Algemeene Bank Nederland and the Swiss Bank Corporation—but it has since undergone two major expansions—one in 1972 when 25 names were added, and another in 1973 when 17 names were added. Taking into account two or three additions which have been made individually at various times, the list now totals rather over 50.

Because of the extra administrative burden involved in dealing with every new institution, SAMA, which in terms of staff is quite a lean institution, will normally only add further names when it is obliged to do so. It is not of course, susceptible to propositions put to it by visiting bankers.

There have at the same time been one or two individual subtractions from the SAMA list, though normally if the Agency wishes to avoid using a particular bank it will keep it on the list but pass temporary instructions to this effect to SAMA staff. The Approved List is anyway an informal document compiled entirely for the guidance of SAMA staff, and the banks themselves are not notified when they or other banks are put on it, taken off it or temporarily suspended.

As regards the maturities of deposits, before 1972 virtually

More and more influential business and professional people are regularly taking the

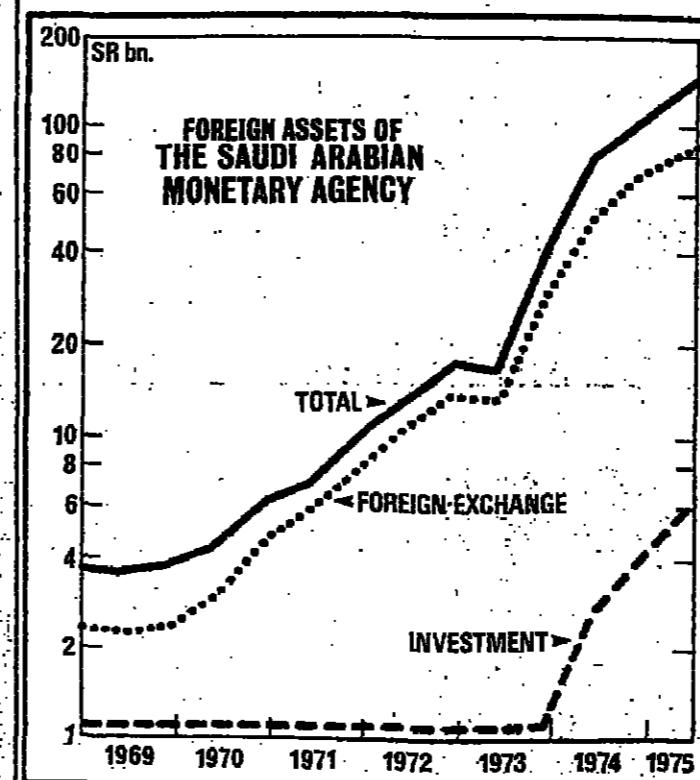
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Saudia

The past three years have seen a staggering increase in Saudi Arabia's banking system. Foreign business has grown fast, although the Saudi Arabian Monetary Agency's efforts have been directed towards domestic development, including the expansion of branch banking.

On JULY 1974 and from \$400m. in July 1974 to last year the total \$1.6bn. last September. Because of the banks' role in the exchange risk affecting Saudi increased from that part of the banks' foreign assets (excluding contra assets, not located in other States, to \$7bn.—and in the Arabian peninsula oil States, since it is thought the banks would, in one sense, may have grown prefer to avoid keeping so much money outside Saudi Arabia, and it is significant that they have at times maintained funds on interest-free deposit with the bank's central bank) over \$1bn. the terms of Article 6 of the banking regulations. On the other hand foreign assets are important to the banks as income earners, especially when some of their assets at home are earning no interest at all. The expansion of the past two years has been accompanied by a number of relatively modern and sophisticated innovations, in what was until recently a notably underdeveloped market.

Most conspicuous has been the development of international lending in Saudi riyals. To date this has involved four riyal bond issues managed by National Commercial Bank for government authorities in Morocco, Algeria and Spain, and a significant amount of lending to banks in the States of the Gulf—and particularly to the Offshore Banking Units (OBUs) in Bahrain.

Ordinary loans to non-bank foreign borrowers such as the Kuwaiti banks have at times, made in Kuwaiti dinars, been discouraged by the authorities' rules that, when lending in riyals to non-Saudi registered companies (whether in Saudi Arabia or outside), the banks must get either 100 per cent collateral or the guarantee of another bank—for the specific approval of SAMA, which seems much more likely to be given for either a straight loan or a bond issue if the borrower is Arab than if he is non-Arab. From the viewpoint of the SAMA in lieu of the more normal practice (in other countries) of applying to the size of cost and availability—international authorities for a loan, borrowers of riyals can expect slightly lower interest rates and market, developed and used interest in the maintenance of long-standing aim of

Parity

It seems most likely therefore that the parity of the riyal will remain as it is at present—pegged loosely to the SDR, and being allowed to move within plus or minus $\frac{1}{4}$ per cent, of the rate at which it was fixed originally. In practice, in such dealings as have taken place in the international markets the riyal has tended to float towards the upper end of this spread.

Apart from their fear of a revaluation, potential foreign borrowers of riyals were in the past concerned that they would be unable to get back into riyals when the time came for them to make their repayment. This is because it has always been SAMA policy not to sell riyals—the only exceptions having been on occasions several years ago when banks were permitted to sell some of their foreign currencies to SAMA in lieu of the more normal practice (in other countries) of applying to the size of cost and availability—international authorities for a loan.

Indeed there must now be many allowed increases in foreign Saudi merchants whose big banks' capital, partly to encourage them to agree to its introduction of borrowers and

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Jeddah—Paris 6 times weekly

Jeddah—Khartoum 3 times weekly

Dhahran—Bahrain 6 times weekly

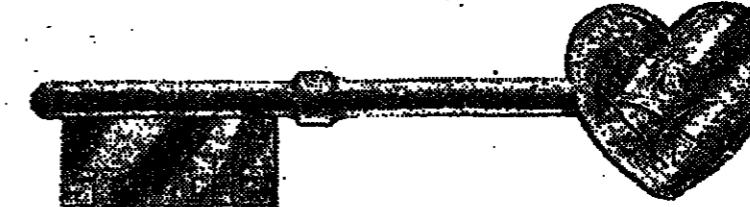
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SAUDI ARABIA XXVI

The setting-up next month of the Saudi Investment Banking Corporation should stimulate the development of a capital market. It will be funded mainly by long-term deposits and should in addition aid investment in industry.

APRIL 3 this year should see the opening in Riyadh of the Saudi Investment Banking Corporation (SIBC). This institution, capitalised at SR30m. (\$845m.) and owned by the three Saudi commercial banks, the General Organisation for Social Insurance, the Saudi public, and the foreign banks Chase Manhattan, Schroder Wag, the Industrial Bank of Japan and Commerzbank, has a dual purpose. It is intended partly to aid the development of Saudi industry by giving long-term loans and undertaking related feasibility studies, consultancy work and project development, and partly to stimulate the development of a Saudi capital market. It will be funded largely with long-term deposits from the Saudi State pension funds, though it hopes also to attract long and medium-term deposits from other institutional and big private sources in the Kingdom, and will be going to the market for its short-term requirements.

Concerned

Long-term project finance is of course a fairly new phenomenon in Saudi Arabia—although it has been estimated by the SIBC's general manager that in the current year demand will reach some \$570m. So far demand has been met by their own capital for more commercial banks, and in these quarters there are already fears of some quite big losses if and when some of the projects financed were to collapse.

With interest being charged at only two per cent on a large part of their capital, high gear-

charge an interest rate of only 2 per cent, and the short-term for Saudi companies as it is for can expect on industrial investments. Promoters also tend to orientated operations of the companies elsewhere in the world. Even so, some bankers regard a loan from the SIDF as commercially banks.

Typically, if the promoters of a project were to put in a share of a collapse the fact that the their projects which entitles them to further loans from the requirements as an equity can have only small amounts of banks, even if their feasibility study (and in many cases equity may make it difficult for studies have been of extremely promoters prefer to go for them to recover as much of low quality—as they often are.

rather steeper levels of gearing), and the SIDF were to lend normally expect to get.

There are, furthermore, the considerations that foreign par-

ticipated in the rest of the world, having put in such small amounts of their own capital,

the SIDF and the SIBC, both of

which have strong ties with cutting their losses and withdrawing when things go wrong,

and that the SIDF, being allowed to lend no more than half of the capital required, will not be in a position to step in,

sach the management and help

call the company out, as State

and private institutions have been known to do elsewhere in the world.

The promoters of projects favour high gearing on the reasoning that if they can retain some of their own capital for more profitable operations in land and property and can finance their liability companies with bank loans so much the better—especially as high gearing will help improve the normally poor rate of return (by Middle

Eastern standards) that they would be as well to resist no longer so as not to be the last promising prospect for developing a rial bond market would be to arrange for an issue by the United Bank of Pakistan.

A according to its policy is now to be arranged as quickly as possible—though it is unlikely to become the Bank al Saudi

open its doors as the Bank al Saudi al Britani (as it might be called) before the end of the year.

Sulaiman and ti Saudi al Holland Ahmed Juffali.

Once these pre-arrangements have been taken, how distribution of the almost any stock is guaranteed in any.

formalities involved without saying the

issue in Saudi Arabia.

Despite the fair number of issues that there are soon extremely simple dealt with quite easily.

Going to be in Saudi Arabia, dealing with quite a company issuing

Where there are more important for scope for the the

the Saudi Investment Banking come involved

shares in the active business in underwriting itself, which may

in managing the issues. It is attract more Sa

certainly recognised that one has to be fairly careful in

arranging for a share issue to that SIBC will buy

be bought by a large number with the intention of the public and not taken up by Saudi buyers

mainly by a few big merchants

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this principle in Saudi Arabia could in the long run lead to

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operations in the Gulf States as practice

SAUDI ARABIA XXVII

The housing aims of Saudi Arabia's development plan have so far proved impossible to fulfil—accommodation is in short supply and is extremely expensive. But the next few years can be expected to show an improvement.

Housing

be acute pains from cent in 1975 and froze them for growth that Saudi 1976 giving tenants security of tenure except where the owner herefore, expense of required a property for his own use. For the current year it has probably use. For the current year it worst. Even before has been decreed that the rates from higher oil charged should not be more than 15 per cent above those ist to the inflationary effective before January 23. Yet squeeze on available in itself the formation of a s being felt. The In special committee to mediate in momentum of the deve disputes and review legislation programme inevitably on rents in an indication that the problem itself malpractices are still going on intensified the pres available manpower, professional, executive and diplomatic category costs of housing. Most serious for the are as high as any in the world. Rents are reckoned to have a middle-class and levelled off in 1978 at \$20-30,000 ne tenants from the for the type of housing in scale of rents at Jeddah or Riyadh of the type he time when which they want. This would be as much as ten times the rate out, in the words of the Plan, "to enable before 1973. There has also hold in the Kingdom been the intensive speculation decent, safe and land suitable for residential ellings of a standard accommodation especially on with its level of the perimeters of the built-up areas of the main urban centres.

Special

Well-qualified expatriates, for the most part Americans and Europeans, have been in a special situation. Almost invariably the cost of their accommodation would undergo revision, covered by their employer lords. A 70 per cent rise otherwise, it would not be worth taking up any post in Saudi Arabia. The expense of housing has been one factor in the 35 per cent. rise ignored in the general furore. As a whole, Cer index would under difficulties encountered by Saudis on fixed salaries. Sheikh Hisham Nazer, Minister of Planning, cites the example of one renting a villa worth SR60,000 for SR400,000. "Now I think that the even more expatriates who have come to the point that the same protection is intolerable even for them."

a growing social Under regulations introduced the Government last year foreign concerns carry increases to 5 per cent "out" projects" worth

SR100,000 or more are responsible for or are obliged to build their own facilities—both office and residential—on rented land. They were the "cause of the problem," alleges Sheikh Nazer. Undoubtedly, expatriates were mainly responsible for the inflation on costs of what might broadly be termed middle-class housing. Yet even before their intensive influx began three years ago the housing situation of the Kingdom as a whole was deteriorating.

The Ministry of Planning calculated that only about 75,000 standard or better dwellings were constructed in the 1970-75 period, compared with a requirement for new ones and replacements of 154,000. A distinction should be made between standard and better accommodation. In the first half of the decade the needs of lower-income families, resulting from rapid economic development and rural depopulation would have been mainly responsible for outstripping supply to such a numerical extent. Socially, over-crowding towns was as worrying as the squeeze on modest salary earners from rack-renting landlords.

Official recognition of the need for action at a State level came in 1971 when the General Housing Department was set up at the Ministry of Finance. It subsequently went ahead with the construction of 2,500 dwelling units for low-income families—which have only been completed recently. The Saudi Real Estate Development Fund was established by the branches of three commercial banks, the call on the Fund's resources has far surpassed the expectations indicated by the administrative reshuffle of 1975. This was made, the responsibility of the new Ministry of Public Works and Housing. It was recognised in the 2nd. slow to appreciate the profit opportunities presented by providing decent housing to every household could not be readily availing themselves of achieved until some years after 1980. Nevertheless, it set the and building systems as custom-target of constructing 218,000 units (excluding temporary foreign expertise. With the accommodation for workers easing of port congestion engaged on contracts). Apart from the preparation of 44,300 plots for self-help construction, the public sector's share was set at a modest 52,500. After a slow start the Ministry eventually awarded contracts last year for 41,750 units in Riyadh, Jeddah, Dammam, Khobar, Mecca, Medina and al Khafji.

R.J.

Rebate

The SREDF is empowered to finance up to 70 per cent of houses constructed for personal use and 50 per cent of those built for investment. Under a subsequent measure the former category qualified for a 20 per cent rebate on building costs. Administered through the branches of three commercial banks, the call on the Fund's resources has far surpassed the expectations indicated by the initial capital of only SR750m.

With the backing of this cheap money local entrepreneurs have not been in any way

It was recognised in the 2nd. slow to appreciate the profit opportunities presented by providing decent housing to every household could not be readily availing themselves of achieved until some years after 1980. Nevertheless, it set the and building systems as custom-target of constructing 218,000 units (excluding temporary foreign expertise. With the accommodation for workers easing of port congestion engaged on contracts). Apart from the preparation of 44,300 plots for self-help construction, the public sector's share was set at a modest 52,500. After a slow start the Ministry eventually awarded contracts last year for 41,750 units in Riyadh, Jeddah, Dammam, Khobar, Mecca, Medina and al Khafji.

R.J.

Telecommunications

CONTINUED FROM PREVIOUS PAGE

frequently the case—it is overloaded or breaks down. At the same time the plan is to increase the capacity of the backbone by increasing the number of multiplexes along the line, effectively raising it from 1,800 to 10,000 channels.

The Ministry of PTT's estimate of SR900m. will probably be well exceeded by the lowest bid—believed to have been made by a consortium made up of Sirti, Siemens and Eletra—although not to the extent of the Philips' price for the automatic switching system.

The discrepancy between it and the one which the Ministry of PTT regards as reasonable must in part be accounted for by the sophistication of the equipment required. It has so far wanted an software-programmed electronically controlled switching system that would allow, amongst other things, any malfunctioning to be located at the operational control centres at Jeddah and Riyadh.

Any substantial reduction in the scale of the cost envisaged by Philips would not doubt mean a reversion to a simpler technology.

After the direct negotiations were called off the project was put out to limited tender among 11 leading companies including Philips. It is, the biggest undertaking of its kind yet to be put out to bidding in the world. For Saudi Arabia it will involve increasing the number of telephones in operation from 200,000 to 660,000 with a threefold expansion for Riyadh and Jeddah—from

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SAUDI ARABIA XXVIII

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A massive programme to improve the country's roads has been undertaken over the last 12 years. It is aimed both at coping with the rapid rise in traffic and also opening up the more remote areas of Saudi Arabia.

ONE OF Saudi Arabia's most striking achievements over the past 12 years has been the building of a road system which links the main cities and towns of the Kingdom and which has greatly increased the country's development potential. With the economic boom traffic is constantly increasing, and during the Second Plan period the Government intends both to improve the existing road system to cope with the extra traffic and to extend the system to the more outlying areas of the Kingdom.

By the end of 1976 there were estimated to be about 14,000 kilometres of asphalted roads in the Kingdom and a further 8,000 km of earth surface feeder roads. The most important road runs across the Kingdom along the Jeddah-Riyadh-Dammam axis, but it is also possible to cross from the Red Sea to the Gulf via Medina and then to Riyadh. Apart from the road running alongside the oil pipeline from the Jordanian border down to Dammam and the Gulf States, there is an asphalted road running from southern Jordan through Tabuk and Medina to Jeddah. Feeder roads are probably densest to the north of Riyadh, where population is relatively heavy, and in the Jeddah and Dammam areas.

Estimates of traffic vary but the Ministry of Communications reckoned that at the end of 1975 there were about 330,000 vehicles in the Kingdom. With imports steadily rising there are probably more than half a million vehicles in Saudi Arabia. Though the 582km railway from Dammam to Riyadh operates one freight train a day in each direction, the bulk of the country's freight, and all of it entering the Kingdom at Jeddah, is carried by road. With the congestion of the ports more and more traffic has been taking the overland route from Europe to Arabia via Turkey.

The main needs of road development are to relieve the pressure on the Jeddah-Riyadh-Dammam axis and to improve the north-south links. But the Government also wants to provide road links to the remote areas of the Kingdom, and to improve its road connections with all its neighbours. With the linking of these roads inside North Yemen at Hodeida and Sadah.

A road running south from Riyadh towards North Yemen and the south west of the Kingdom is also to be extended to provide a direct link between these areas and the capital. In the longer term a further trans-Arabian road is to be constructed passing through Ha'il.

Although in the last financial year only about two-thirds of the planned 3,000km of asphalted road was completed, progress is expected to be better this year with the freeing of some of the constraints on supplies of cement, asphalt, steel and other materials. The intention is to build 13,068km of asphalted road and 10,250km of earth surface road.

The roads are designed for the Saudi Ministry of Communications by a number of consultants including BAMRUK and Partners of the UK, which has designed and is supervising the direct Riyadh-Jeddah route, and the U.S. firm Wilson Murrow, which is at present concentrating on a complex of feeder roads in the Riyadh area; among the others are Santi and Italconsorti from Italy, the latter involved in choosing tenders. Many contracts in the mountain roads of the south west, Edco, a German/

Iranian concern, and the Safa. But despite the partner relatively costly ar

Japanese company Inter-shipping of professionals from other accommodates in national Pacific.

Arab countries not all Saudi construction is mechanised. The

course, a big mark virtually no share

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consultant to insist on installing overheads, even though their run, and for a ti

large bridges and culverts in knowhow is acknowledged to be truck drivers from

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Dammam, since the takes, a somewhat

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However, the Plan

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Jame

Tender
Contractors tender for road construction during the First Plan period was virtually no negotiated contracts—their cost per kilometre is so that even allowing for the possibility of economies of scale

communication usually takes into account the recommendations is most unlikely to be below

from a technical committee before that figure.

Many contractors in Saudi Arabia is a major

in the mountain roads of the tracts are awarded to Saudi market for road building equipment

companies such as Bin Laden and ment, since with labour

to be dualised.

Other highways which the Government intends to see built during the plan period include links between the Riyadh-Hail axis and the Tapline road, cutting out the long detour via Dammam which traffic from the Central Province of the country has to make to reach the Kuwait border. In the far north of the Kingdom Al Qalibah and Al Jawf are to be linked, and parts of a new route connecting Jeddah to the Jordanian port of Aqaba along the Red Sea coast are already under construction. South of Jeddah two new roads will take the main needs of road traffic to Abha, Jizan and the North Yemen border, one of which is under design along the Red Sea coast, and the other parts of which are already complete, through the mountains. Saudi Arabia is expected to finance

voracious surrounding insect invasions in 1974-75—two-fifths of in switching to

population. But the Government's 1980 target This increase is sheep, a bettered nonetheless regards any largely accounted for by the rather than the

sustained steady growth as en-

higher-yield Maripak variety, lands cover a vast

peninsula, but ev

which the Government intends

they have been

exhausted. For so

an economic

Government is a

pleased with the growth and ex-

ansion of poultry farms, which

are expected to be producing a

total 20,000 tonnes of chickens and 140m. eggs a year by 1980.

But recent growth apparently

was not sufficient to offset an

egg shortage earlier this year

which doubled and even tripled

the price to consumers. The

State is persevering despite the

expansion of the establishment

of livestock and dairy farms—

Jerseys and Friesians do well in

suitable areas—in its attempts

to fulfil self-sufficiency targets

exploit properly.

The single mos

aspect of the development progr

increase in the in

from 120,000 to 170,

to supplement

lands, mostly in the

of the country, reckoned to cover 2

hectares. By 1980-8

that the total area required for irrigated

2.5bn. cubic metres

per annum, with 1.85bn.

an effort to reduce

consumption of the

types, experiments

carried out to

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practices. At the

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exploit properly.

Initial

The first stage of the Govern

ment's grain silos and flour

mills project at Dammam, the

major port on the Gulf coast, is

expected to be completed in

July, providing an initial 20,000

tonnes storage capacity: the

second and third stages, sched

uled for completion in 1979,

include construction of a flour

mill and a feeds plant, and

boosting storage capacity to

30,000 tonnes. Total cost of the

project, according to the Minis

Credit advanced in recent years

was largely designated for

vehicles and machinery, live

stock, labour and capital works.

Another stimulus is given

through an attractive pro

gramme of subsidies. On the in

put side, subsidies of 30-50 per

cent are available for purchases

of farm machinery, fertilisers,

animal feed, concentrates and

dairy and poultry farms, while

large-scale dairy cattle trans

portation is wholly paid for by

the Government. On the output

side, subsidies of at least SR0.25

per kg are given for wheat,

sorghum and rice, plus SR1.00 per

head of sheep raised and SR0.00 per camel.

One outstanding success has

been recorded. Wheat produc

tion, for instance, rose by 68

per cent to more than 150,000

tonnes in 1974-75.

CONTINUED ON NEXT PAGE

Roads

Iranian concern, and the Safa. But despite the partner relatively costly ar

Japanese company Inter-shipping of professionals from other accommodates in national Pacific.

Arab countries not all Saudi construction is mechanised. The

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SAUDI ARABIA XXX

The Saudis have suddenly discovered the attractions of sport. To meet this new demand facilities of international standard are being built in the major cities. Financial incentives are also given to sportsmen who may make the national teams.

Sports facilities

ICE RINKS, golf courses, cycle Kilo 10 on Mecca Road. All will rise to twice the height of frequently repeated in description. St. Paul's Cathedral and be provided, especially those at Riyadh. One Tower.

Natural ventilation will be funnelled in through high arches around the base and the whole super-modern conception is actually based on the traditional structure of a bedouin tent. There is, however, speculation that in any move to concentrate on priority expenditures this ambitious stadium could be the first casualty.

Athletics

Alongside each swimming hall will be a composite sports hall, also air-conditioned, with seating for 5,000 spectators. These sports halls will provide facilities for athletics, gymnastics, volleyball, basketball, handball and other sports. There will be medical facilities to deal with injuries, restaurants and a royal box. The buildings are expected to be finished in series between August, 1978 and April, 1979.

Sports cities have been designed for Riyadh, Dammam-Al Khor and Jeddah. Construction has already begun. The largest of these cities, of Olympic pretensions, is the one in Riyadh. It is beautifully sited on high cliffs above the Wadi Hanifa, a little to the north of the King's palace, and with extensive views across the capital. Weidleplan, the German consultants responsible for overall design of the site, which covers 54 square kilometres, are well aware of its natural attractions. They are landscaping side wadis and siting hotels and motels along their lip.

The sports city for the eastern province will be near the sea, on the Damman-Al Khorab of cable network finished in road, and that for Jeddah at glass-reinforced polyester. It

furnished up to 10 metres, a training pool and accommodation for 2,500 spectators. Buildings will also include restaurants, VIP suites, changing rooms and services.

Tracks and pitches for almost

every other known sport will surround the stadium, along with a range of accommodation and support facilities. There

will be an advanced sports

training centre offering courses

for trainers and instructors

from home and abroad. There

will also be sports hospital and evaluation centre where

young boys will have their

sports potential assessed scienti-

fically before a great deal of

effort is expended on their

training.

Religious and cultural needs

are also to be accommodated in

the sports cities. All will have

mosques and also some kind of

cultural centre and auditorium.

The Olympic

stadium will be air-conditioned

and have seating for 80,000

spectators. Estimated cost of

construction is \$350m. Its

functional design has been

much discussed, especially the

221-metre-high arch which is to

curve high above the building

and contain a restaurant at its

apex. The great sweep of the

clear-span stadium roof will be

the largest of its kind in the

world and will be constructed

or public cinema.

The word Olympic is

frequently repeated in descrip-

tions of the sporting and other

facilities to be provided,

especially those at Riyadh. One

cannot escape the impression

that the Saudis may have their

sights on holding a future

games at Riyadh. There would

seem to be difficulties here,

however, given the grave

obstacles to the participation of

Jewish, Communist and female

competitors. Saudi TV coverage of

the latter part of the last

Olympic Games omitted all

female events. In the more

immediate future the site is

likely to be used for inter-Arab

and Islamic sports events.

Dreams

The organisation responsible for transforming these dreams into reality is the General Presidency of Youth Welfare under the dynamic leadership of Prince Faisal bin Fahd, who is the son of the present Crown Prince. The Presidency was constituted as an autonomous organisation in 1974. Its budget

was raised by 540 per cent over that of the previous department

in charge of youth welfare in

the Ministry of Labour and Social Affairs. This year the

Presidency has SR1.6bn.

Whittaker Corporation of the U.S. was engaged in 1975 on a three-year contract to develop

Saudi potential in athletics,

basketball and swimming under

the Presidency's outstanding

development of football in the

Olympic sprint events. After

only two months of training a

team was sent to the games at

Montreal in the summer of 1976.

So far over two dozen American

coaches have been engaged in

the long-range project.

A string of youth hostels in

the ubiquitous, brightly coloured track suits which have become their footballing uniform. They are happy to kick a football about in a heat which most people would find daunting.

The Presidency is providing some 60 sports clubs and youth centres for small towns and villages throughout the Kingdom. Foothall is being encouraged from the grass roots up. Trainers already visit provincial districts in search of promising youngsters who will be brought to the cities for further training. Last year Mr. Jimmy Hill was awarded a five-year

SR150m. contract to develop football in Saudi Arabia and train the national team. In July, 34 of Saudi Arabia's young hopefuls spent six weeks at Coventry City training under Bill McGarry, who then went out to Riyadh with them as their resident team manager of the

national squad. They have their

eye on the Arabic Games, won last year by Kuwait, as their first target. A recent 1-0 defeat by Bahrain shows that they still have never been beaten.

Five years from now many of these

leisure facilities will be

provided including a beach for families

on providing am-

usement park, a children's pool.

It is transport, cable

ways, miniature

educational facil-

ities and a site of 56 hectares.

The centre will offer pool and

sea swimming, sailing, water

skiing, rowing and fishing in the

spartan English idea of a youth

hostel. These are luxury build-

ings, each with a 25-metre

swimming pool, gymnasium,

theatre, lecture hall, squash

and a sports hall and a recreation

members' club with elegantly

arched cloisters.

Leisure facilities of a more

gentle nature are planned in a

series of large parks which are

reached fruition.

Life for Saudi

A will be enriched.

Today

barren desert and

deserting tribes,

imagine that

brave drawings

could ever come in

almost share the

one young Saudi

to look at the

models for a parti-

site: "It must be

as he stands

of Jeddah's future

centre.



A model of a new Olympic standard sports stadium being built in Saudi Arabia, which partly supports the roof, will be higher than the Post Office arch.

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SAUDI ARABIA

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If ONE asks a Saudi townsmen about the bedouin, the reply is likely to be: "But there are no more bedouin." This may seem surprising in a country where, until 20 years ago, two-thirds of the population were said to be nomadic or semi-nomadic. The assertion about their disappearance is, of course, not true. But it is easy to see why the city dweller should imagine it to be so.

Twenty years ago there was no mistaking the nomad caravans when they rode into town with their lines of camels decorated with colourful saddle bags, their riders wearing clothes different from those of the townsmen, a dagger at their belt perhaps, and long hair under their headcloths. To-day the nomads are indistinguishable from the townsmen. They drive into town in their pick-ups or large trucks, wearing clothes bought in the town markets. They know their way around and they have a relative living in the next street. The bedouin have ceased to impinge on city life. They no longer represent a threat nor are they any longer useful as providers of desert transport and protectors of caravans. The nomads represent old Saudi Arabia, which the townsmen have forgotten and of which he now prefers not to be reminded.

The bedouin, too, are abandoning their traditional way of life in large numbers. Sample surveys have indicated that there is a net decrease of 2 per cent per annum in the number

of nomads in the deserts and the drift to the cities in the past three or four years is for their welfare. It is, however, very difficult to translate this concern into effective action, especially when almost all Government settlement schemes, the larger of these such as Haradh, have not succeeded in attracting the bedouin settlement, which was intended, although smaller schemes have proved more attractive.

Little encouragement has been needed to draw the bedouin away from the deserts to seek a wealthier, more comfortable life — working for Aramco, taking to a little agriculture to support and supplement their flocks, or simply moving straight to the city in search of a regular income, schooling for their children and medical facilities, each of which is a powerful magnet to them. The severe drought which lasted from the mid-1930s to the early 1960s gave this movement a sharp impetus, since many bedouin at the time lost their herds and flocks. When the drought finished, the tendency for young men to leave the tribes to seek their fortune did not end with it.

This does not mean, however, that the bedouin are disengaged with their lot. On the contrary, although their incomes are the lowest in the Kingdom and their life appears hard to the city dweller, to them it is more comfortable than it has ever been.

While some older men may regret the heady days of raids

and counter-raids, the young are grateful for the peace which King Abdul-Aziz imposed on the desert and the chance which it gives them to build up their flocks and standard of living.

This has risen noticeably in the past two or three years: to-day every bedouin camp has at least one pick-up truck and many have a large truck for transporting flocks and herds as well. The sweat has been taken out of carrying water, finding grazing

and bringing the animals to the camp site to-day is

Lib-Lab litmus test

STECHFORD barometer optimistically. And there are content than did the brief visit few of his posters visible to by Mrs Shirley Williams, the Education Secretary, last week.

The present political campaigner. The Government has been held in Britain. The campaigner. The Government may have been revitalised by its alliance in the Commons with the Liberals, but in Stechford the pact has served no more than a minor prop to Mr. Davis' argument that however bad things may be, they would be worse under the Conservatives.

If the electorate were

more budget now additional exactions now... and Mr. Terry Davis' Labour candidate is clearly on it to help him calculate to re- party loyalty which thoroughly doused in it. It may do just in full his limited securing a bare

But there is no doubt at the Labour voters

have returned Mr. Roy

with a fair wind to

ter will this week

y at home or move in

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ple climate.

His furrowed brow re- the difficulties of his

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But his campaign so

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lection is about the

.... he asserts

optimistically. And there are content than did the brief visit few of his posters visible to by Mrs Shirley Williams, the Education Secretary, last week.

Gas and electricity bills have fallen like a blizzard on Stechford these past few days. With the further increase in gas prices announced on the very day the election writ was issued, Mrs. Williams faced some icy questions at her factory gate meeting. Her explanation that the Government wanted to conserve gas supplies not surprisingly failed to melt the hostility.

Local jobs

Even the Liberals prefer a Labour Government under James Callaghan to a Tory Government under Margaret Thatcher, he repeats constantly. Mr. Davis buttresses the argument by pointing out that but for Government aid, thousands of local jobs at Leyland, Alfred Herbert, and other engineering companies tied to the car industry, would have been lost. Employment has now risen in the area for the past three months, clear sign of the recovery that is coming, he claims. But the Leyland toolmakers dispute showed that job security does not compensate for falling living standards. The main issue on the doorstep is that voters, disgusted with the Lib-Lab agreement, are turning to him. He can expect some former Tory rebels to return from the Liberals, but a straw poll at the weekend showed that among 70 voters, only two former Liberals and one Labour intended to switch.

The Conservative campaign is almost as well groomed as the candidate—so well cut, so precisely casual, that Mrs. Thatcher, trotting around the constituency on a "meet the relationship with the new stance people" trip, moved unerringly from one house to another in his own identity. A chubby, bespectacled insurance agent and former shop steward at Ley-

Mr. Mackay's continually stern warnings against the dangers of subversive infiltration were not rewarded with sufficient vigilance, however, to prevent the Tory leader's hand being grasped by one man who asked her: "When are you taking their milk from them again, then?"

Such carelessness is exceptional: Mr. Mackay's appeal is calculated to lose few votes. Apart from his "kill inflation" slogan, he is forceful on law and order generally.

"Make our streets safe at night... stronger penalties... punishments to fit the crime," he demands. Put an end to "social security fiddling." And, in between, he calls for a complete ban on immigration.

Immigration is the second most important issue in the election, Mr. Mackay says—despite the fact that there are only some 3,000 immigrant voters in the electorate of 62,000. In advocating a ban, in the interests of good race relations, he goes a bit beyond official party policy by demanding that the entry of immigrants' dependants should be stopped immediately. But Mrs. Thatcher imposed no restraints on him last week.

We shall only succeed in maintaining tolerance if people are given the clear prospect of an end to immigration," she said. Mr. Mackay is not the only Liberal Tory that his Bow Group connections would suggest. "You decide what I challenge the political analysts.

The Liberal candidate, Mr. Graham Gopsill, has had rather

more trouble in establishing his spirit and practical common sense." If the minimum Labour vote is to hold Mr. Denis Healey will have to achieve rather more success in assuaging the dis-

and, he was firmly opposed to its replacement by right-wing Labour Government, short of a tactic has inevitably caused Harrogate lecturer, represent of a "social contract." He proclaims: "Callaghan's policies get formal coalition.

Now the list of campaign volunteers in big office include such additional names as J. O'Callaghan and Eric Heffer—a joke which does not give much obvious delight despite his complaint that he has so far been short of help. Mr. David Steel, however, led hundreds of Liberals into the constituency at the weekend to explain the benefits of the deal both to Mr. Gopsill and the voters. "We can influence the Government but we need to secure your support."

The Liberal leader claims that it was in his two previous visits to Stechford that he learned twice in 1974, running a respectable third and retaining his seat. The week would call into question the whole of the party's strategy. Mr. Steel himself has already described the Liberal organisation in the constituency as well prepared—its resources cannot be judged from the two men, as one West Indian told him.

The Liberal campaign is now concentrated heavily on selling porters' club which runs a weekly lottery for 1,200 members. A vote for the party is not a bers, 1,000 of whom have joined the far Left, Mr. Brian Heron, and Mr. Paul Foot. Mr. Heron, against any relapse of a good preliminary foothold in the Trotsky International Marxist Group, is a shop

of the candidates on the steward at Leyland who seeks accommodation with the Toryism. The belated switch in fringe, Mr. Andrew Brons a "socialist solution" instead of the lessons of basic economics. immigrants taking British jobs. Mr. Foot, more widely known British homes, British welfare and an affable and articulate and education services—taking journalist, represents the Socialist Workers' Party. Surprisingly, at 40, he is the oldest make his presence felt in the Britain on its feet—by standing you in a dole queue." He invites his sympathisers to relax from his country?" his strident at a "festival against fascism." leaflets demand. "Six million immigrants taking British jobs. Mr. Foot, more widely known British homes, British welfare and an affable and articulate and education services—taking journalist, represents the Socialist Workers' Party. Surprisingly, at 40, he is the oldest make his supporters bristle. In candidate in the contest. He issues invitations to a "rock against racism" disco at the Olive Branch. It is the nearest to a peace offering he is likely to come.

He has inherited from his uncle, Mr. Michael Foot, a facility for puncturing pretensions with wit—and the leader of the Commons and the chairman of the Lib-Lab consultative committee will not be spared its attention when he visits Stechford tomorrow.

Candidates: Mr. Terry Davis (Lab.), Mr. Andrew Mackay (Cons.), Mr. Graham Gopsill (Lib.), Mr. Andrew Brons (National Front), Mr. Brian Heron (International Marxist), Mr. Paul Foot (Socialist Workers' Party). October 1974 General Election result. R. Jenkins (Lab.) 23,075. D. J. Wedgwood (Cons.) 11,152. G. A. Gopsill (Lib.) 5,860. Labour majority: 11,923.

Letters to the Editor

cargo

fy proposals

K. Shattock,
a tanker broker of
20 years standing. I
y sympathy with Con-

Murphy's demand

for statutory U.S. flag

oil imports at a time

of the Soviet bloc

ahead of their con-

ate potential and those

nations are subject to

control of elected

ents, some of which, in

could be Communist

i before 1980.

ion to the problem that lead to further expansion of the present enormous plus of tankers lies in U.S. legislation to enable large U.S. owners of the shipping block of Liberian convenience flag to return them to the fleet. These owners venerated with their intent that their vessels made available in time and many are already in the transport of

and products into the

same occasion a position

to the tanker crisis

by Mr. Peter Douglas

as Manhattan Bank. He

that the assets of almost

tanker owners or those

to survive a slump last

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private citizens of the

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the same strategic

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this solution has logic

action for a banker

abundant collateral,

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ugles combine in the

transfer of some of this

bankrupt stock to their

thereby satisfying the

of security and financial

without further wreck-

maritime economies of

ends?

Y. Close,

Street, S.W.3.

bring the

fit

R. D. Mills

Joe Rogaly and Christian Tarnished trophies for the March 24) discuss al democracy in relation new Labour and Liberal Treaty, and after all to the Liberal desire for profit sharing begs the question of what is to profit. Are em in an industry employing trading conditions or degree of tariff protection ver a share in such gains? insurers to see unholly is of labour and capital is of increased privilege discriminatory legisla

a concern which owns erates from a prime site, once part of the country, nice higher profits than an al firm which rents its than a similar firm which less advantageous which are some employees, then

single-parent families and, last one holding the balance of but not least, tenants evicted by power, as is so often the case court order for non-payment of in some other countries.

Central there are more funds mainly Liberal policies than profit sharing for the Liberal Party to urge upon the Government and, these are free trade and the taxation of land values K. Mills.

44, Woodway,
Brentwood, Essex.

The problems of homelessness

From the Borough Housing Committee Chairman, Reigate and Banstead.

Sir,—As part of the Lib-Lab alliance I see that Government support will be given to the Bill sponsored by Mr. Stephen Ross aimed at increasing help for the homeless by transferring responsibility to housing departments from "local" social services departments. In most of the country housing is a district authority responsibility, but social services are managed at county level.

If the Bill reaches the statute book unmodified, then a number of easily predictable results will follow. Rent and rate arrears will increase, district authorities will have to take on social service duties, the housing shortage will increase, housing departments will call for more staff and the burden on the ratepayer will escalate.

Given the problem of homelessness is a gift of family generated, Sir, and daughters "evicted" by their parents, the break-up of marriages resulting in the need for two homes situated between one or other of place of one, more and more the two big parties, with no

maintaining strong commitment, motivation and satisfaction among a stable work force. And this with no strikes!

In this environment, what is the motivation of Mr. Jenkins and his colleagues in seeking to "represent" the Greenock employees? Are they sincerely dedicated to raising the level of bargaining in IBM to the outstanding heights achieved at Leyland? At present, any employee can take his personal concerns to the highest level in the company if he feels he is getting a satisfactory response from his own management — and we do!

We have to wait until at least June to learn the "collective" views of the IBM work force; meanwhile, I would like to publish "not before June 1977".

I have worked for IBM for seven years and (as a salesman) which appear to have become accepted as axioms of the British industrial scene: The presumption of collective bargaining is a good thing. The presumption of equal treatment of employees of all Bullock that industrial democracy can only be achieved through representation; and sickness schemes and "one through representation"; and canteen"; but in practice, by the presumption that I, and my colleagues can want to spend time fighting off the unions when we could be applying this policy by negotiating the unions when we could be specific pay levels, rate and designing, manufacturing, self-quality of work, and promoting exporting more and better opportunities with each technological products to make individual separately. This means life better and easier for our work harder and earn more. I (and many colleagues with whom I have discussed it) regard the unions' approach at Greenock as prejudicial to my way of measuring managers not only on life and work, my future productivity and profitability, earnings and the security of my wife and family. I await with interest the union's explanation of why I'm wrong.

Mr. J. Kinney.
Grainger Road,
Colliers Wood,
London SW19.

Hidden danger to exports

From Mr. J. Kinney

Sir,—During a recent extensive tour of the Arab world, I came across some literature, presumably translated from English into Arabic, intended to promote British products. Because of the unprofessional way in which the brochures were translated, they tended to do more harm than good as they frequently gave readers an impression which could not have been intended.

Of all the translation agencies in U.K., about 86 per cent are naturally run by non-Arabs; where translations from or into Arabic are concerned, these agencies inevitably rely on Arabs whose work they cannot judge. Promotional literature produced by the majority of these agencies often contain howlers and incomprehensible phrases because the translator is often a semi-literate student or the like, who can only look up words in a dictionary and assure the client of complete accuracy.

The situation becomes more critical when the material translated is a contract, an offer, a letter of intent or the like, where incomplete translations can be dangerous to the interest of a firm. There are also technical brochures intended to promote certain products such as electronic equipment, heavy machinery or the like. These are often compiled by technical writers who have unfortunately devised their own peculiar "lingo" with diction and construction unfamiliar to an English reader of average education. To have such literature translated into Arabic—intrinsically a non-technical language—is a task fraught with many difficulties, and can be successfully undertaken by a professional translator only.

Translation apart, there is the gulf which separates the Arab world, with its peculiar religious beliefs and social traditions, from the Western world. Very rarely indeed do British firms take this aspect into consideration when phrasing literature for Arab markets. Many cannot resist the temptation of an English pun on a Johnsonian quotation. If an Arab opened a packet of cornflakes and sun simply "streamed out of it", he would certainly shy away from it. Whereas the "sun" to Kellogg is an incentive, it is to the Arab consumer, a deterrent. This and similar finer points constitute the difference between promoting products effectively and inadvertently.

Philip can help your secretary save you £100 a week.

Is a shared secretary system an economical, even feasible proposition in your Company?

It is with a Philips dictation system.

The real cost of a shorthand secretary can work out at over £100 a week. And up to half a working week can be spent

OVERSEAS MARKETS

EUROBONDS

EUROBOND investors shrugged off a firm tendency in U.S. interest rates last week and lapped up just about everything which came on offer. However, with the announcement of four new issues totalling no less than \$280m, over the weekend it is difficult to see how the capacity of the market can avoid being strained this week, particularly since the safety margin on the two biggest new issues is roughly limited to the size of the selling concessions.

The upward trend of interest rates should not be exaggerated. It is slight so far, probably partly attributable to end-month pressures and tailed off somewhat on Friday afternoon. However, in a situation where everyone in the bond market is constantly looking over their shoulders for the cyclical upswing in interest rates, it cannot be ignored.

The movement in rates is the first since early February, at one point on Friday three and six month Eurodollar rates were an eighth of a point above levels a week earlier, and even after softening they remained a sixteen above.

Whether influenced or not by anxiety to catch the favourable conditions so long as they last, there was a rush to announce new issues on Friday afternoon. In particular, in a development officially described as "coincidence," two competing U.S. dollar rises in interest rates, the

Threat to the market's capacity

issues for top quality Canadian borrowers were launched on identical terms (see table).

Both Ontario Hydro (guaranteed by the Province) and Bell Canada have bonds of comparable maturity (nine to 14 years)

outstanding on the market so it is easy to see how tight the conditions of the two new issues are. The Bell \$8 per cent issue due 1986 was being quoted at about 105 on Friday afternoon to yield just under 8 per cent, while the Ontario Hydro 8 per cent issue, also due 1986, was quoted at about 104 to yield 8.14 per cent. Ontario Hydro is rated triple-A in New York and Bell Canada double-A.

The Danish Privatbanken's \$30m issue was announced late on Friday, well after the news of the two big Canadians had emerged. Apart from Kredietbank (Luxembourg), the management group comprises Privatbanken's own Luxembourg subsidiary, Berliner Handelsbank under Frankfurter Bank (which has just arranged a DM50m private placement for Privatbanken only a week ago), Deutsche Bank, Morgan Stanley International and Swiss Bank Corporation.

The other issue to come out over the weekend was the massive \$75m float for International Westminster Bank. Perhaps in anticipation of a

"rise" in interest rates, the

market's appetite for floating rate issues has been particularly strong recently. The International Westminster issue offers slightly higher spread than last week. Among the most usual—of a point—and Union called for were Bayer and EMI.

Bank of Finland 4.

Of the other two floating rate issues still in the market, Industrial and Mining Development Bank of Iran (IMDBI) offers a new issue which rates through

satisfactory demand for all them—the placing was apparently narrow and the closing date being accelerated to this morning.

The \$30m issue was increased to \$35m giving the company the opportunity to fund some of its short-term foreign currency borrowings with some over for further expansion plans.

Trading in the Inchcape convertible was heavy throughout the week, dealers reported. Even through the mid-week pickup in London equity prices, which pushed down the Inchape share price significantly, the quotation for the convertible remained comfortably above par.

Last week's firm market conditions were not by any means confined to the US dollar sector. The European Coal and Steel Community's Can \$25m issue went very well, was closed at 100 on Monday and by the end of the week was quoted well above that. It is significant as the first real success in this sector of the market this year.

In the D-mark sector, demand has picked up extremely strongly. A premium pricing was expected to Norway's DM200m issue despite the fact that the coupon was a quarter of a point below the previous Norwegian issue. Only the Caisse Centrale de Co-operation Economique (CCCE) issue languished a bit, largely because of its long maturity,

Deutsche Bank and Morgan Stanley appear to have parcelled up the Bayer issue between them—the placing was apparently narrow and the closing date being accelerated to this morning.

The new \$100m issue was increased to \$105m giving the company the opportunity to fund some of its short-term foreign currency borrowings with some over for further expansion plans.

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With Daiwa Securities' "S.G. Warburg," Warburg's has

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Businessman's Diary

U.K. TRADE FAIRS AND EXHIBITIONS

Date	Title	Venue
Current	Indian Electronic Components Exhb. (cl. Mar. 31)	28-30 Cork St., W.1
Current	Daily Mail Ideal Home Exhibition (cl. Apr. 2)	Olympia
To-day	Eng. Inspection & Quality Control Ex. (cl. Apr. 1)	Nat. Exhb. Centre, B'ham.
To-day	Autotyp '77 Exhibition (cl. Apr. 1)	Wembley Conf. Centre
Mar. 29-Apr. 1	Business & Management Teaching Aids Exhb.	Bristol
Mar. 31-Apr. 1	Frozen Food Exhibition	Metropole Centre, Brighton
Apr. 19-21	Heating & Ventilation Exhibition	West Centre Hotel, S.W.6
Apr. 19-21	Electronics Exhibition	Grosvenor House, W.1
Apr. 19-24	High Fidelity '77 Exhibition	Heathrow Hotel
Apr. 20-23	Offshore Repair & Maintenance Exhibition	Metropole Centre, Brighton
Apr. 24-30	Int. Food Manufacturing & Machinery Exhibition	Nat. Exhb. Centre, B'ham.
Apr. 25-29	Small Part Production Exhibition	Nat. Exhb. Centre, B'ham.
Apr. 25-29	Int. Fire Security & Safety Exhibition	Olympia
Apr. 26-29	Electronica Production Equipment Exhibition	U.S. Trade Center, W.1
Apr. 28-May 6	Foundry '77 Exhibition	Nat. Exhb. Centre, B'ham.

OVERSEAS TRADE FAIRS AND EXHIBITIONS

Current	British Export Fair (cl. Apr. 2)
Current	International Building Exhibition (cl. Apr. 2)
Current	Lyon International Fair (cl. Apr. 4)
Mar. 31-Apr. 6	International Electronic Components Exhb.
Apr. 14-23	International Trade Fair
Apr. 18-24	International Food Fair
Apr. 20-28	International Spring Fair
Apr. 21-May 1	Int. Building & Public Works Exhibition
Apr. 23-May 3	International Motor Exhibition
Apr. 23-May 8	Brussels Trade Fair
Apr. 30-May 15	International Trade Fair

BUSINESS AND MANAGEMENT CONFERENCES

Mar. 29	ICMA: Ed 18 & the Management Accountant
Mar. 29-30	PBIS: Building Sub-Contract Forum
Mar. 30	Stanford Research: Decision Analysis
Mar. 30-31	Financial Times: Employment Conditions Abroad
Apr. 4-5	Leicester University: Industrial Democracy
Apr. 5	Imperial College: Financial Management
Apr. 6	London Business School: The Bullock Report
Apr. 6	The Offshore Centre: Offshore U.S.A.
Apr. 7	Interbank Research Organisation: Financial Decision Making on a Group Wide Basis
Apr. 12-13	Financial Times: Norwegian Journals of Commerce and Shipping: Oil and the Norwegian Economy
Apr. 13-14	Queen Mary College: Commercial Operations in Europe
Apr. 13-15	Leeds University: The Computer in Transport Management
Apr. 14	Henley Centre for Forecasting: The Budget
Apr. 14-15	World Trade Institute: Export Documentation and Finance
Apr. 15-18	Institute of Personnel Management: Government Intervention in Industrial Relations
Apr. 18	Dunchurch Industrial Staff College: Export Management
Apr. 19	Legal Studies & Services: Exporting Goods and Services to the U.S.A.
Apr. 19-20	Financial Times: Industrial Relations in 1977
Apr. 20	AGRA Europe: The CAP & the U.K. Food Industry
Apr. 20	Business Intelligence Services: Computer People—the 1980s
Apr. 21	Institute of Chartered Accountants: International Accounting Standards Conference
Apr. 21	London Chartered Accountants: The Stock Exchange
Apr. 25-29	P.E. Consulting Group: Sales Management and Sales Training
Apr. 25-29	Coverdale: Practice of Management Principles
Apr. 26-27	Professional, Business & Industrial Management Studies: Cash & Credit Control
Apr. 28	European Study Conferences: Regional Weightings and Allowances

This week in Parliament

TODAY Bill, third reading: Representative of the People Bill Committee. Witnesses: Chemical Industries Association; Vodka Whisky Association; Scotch Whisky Association (10.30 a.m.). Subject: Trade Policy and Aid (Deficiency of Treaties) Order Bill. Witnesses: Import Opportunities Office (4.15 p.m.). Room 6). Expenditure, Social Services and Employment Sub-committee. Subject: The Job Creation Programme. Witnesses: Department of Employment; the Manpower Services Commission. (4.30 p.m. Room 7).

TO-MORROW Commons: Chancellor of the Exchequer opens Budget. EEC Documents on Economic Policy Guidelines will be relevant. Proceedings on Agricultural Holdings (Notice to Quit) Bill. Lords—Debate on problems at Board Bill (Lords).

Lords: International Finance Select Committee—Expenditure, Trade and Aid Bill, third reading. Subject: Public Expenditure White Paper Export Credit Finance. Witnesses: Officers from Department of Trade (Wales) Regulations 1977; Compulsory Acquisition Public Treasury; Bank of England; Authorities (Compensation) ECGD. (10.15 a.m. Room 16). European Legislation sub-committee 1. Subject: Ethyl nitrations.

Commons: Conclusion of Defence Debate. Remaining stages of General Rate (Public Utilities) Vehicles (Experimental Areas) Bill (Lords), and of Marriage Bill (House of Lords) third reading. European Communities (Definition of Treaties) Order Bill. Witnesses: Import Opportunities Office (4.15 p.m.). Room 6). Expenditure, Social Services and Employment Sub-committee. Subject: The Job Creation Programme. Witnesses: Department of Employment; the Manpower Services Commission. (4.30 p.m. Room 7).

WEDNESDAY

Commons—Continuation of Budget debate. Lords—Merchant Shipping (Safety) Convention Bill (House of Lords), second reading: debate on 13th report of EEC on European Development Fund. Unstated question on the number of civil servants employed in London, what degree of dispersal there will be in the next five years and what proposals are for economic and convenient accommodation for those remaining in London.

FRIDAY

Commons—Private Members' Company Meetings.

Tokyo Pacific Holdings N.V.

Curaçao, Netherlands Antilles

Annual General Meeting of Shareholders

Notice is hereby given that the Annual General Meeting of Shareholders of Tokyo Pacific Holdings N.V. has been called by the Manager, Intimis Management Company N.V. The meeting will take place at John B. Gorisweg 6, Willemstad, Curaçao, Netherlands Antilles on 22nd April, 1977 at 10.00 a.m.

Agenda

- To consider the Report of the Management of the Company on the business and the conduct of its affairs during the fiscal year ended 31st December, 1976.
- To consider and, if thought fit, approve the Statement of Assets and Liabilities as of 31st December, 1976 and the Profit and Loss Account for the fiscal year ended 31st December, 1976, as audited by the Independent Accountants of the Company.
- To declare a cash dividend of US\$ 0.30 per Ordinary Share of the Company.
- To re-elect the Manager of the Company.
- To elect the Supervisory Board.
- To ratify, confirm and approve the acts of the Management and the Supervisory Board since the last Annual General Meeting of Shareholders of the Company on 21st May, 1976.
- Any other business.

The items for consideration have been recommended by the Supervisory Board for shareholders' approval. Details may be obtained from the offices of the Company at John B. Gorisweg 6, Willemstad, Curaçao, or from the Paying Agents listed hereunder. Shareholders will be admitted to the Meeting on presentation of their certificates or of vouchers, which may be obtained from any of the Paying Agents.

Willemstad, Curaçao, 28th March, 1977
Intimis Management Company N.V.

Paying Agents

Pierson, Heding & Pierson N.V. National Westminster Bank Limited Herengracht 214, Amsterdam Stock Office Services 41 Lombard, London EC2P 2BP

Banque Rothschild 21 Rue Laffitte, Paris 3 Sat. Oppenheim K. & Cie Unter Sachsenhausen 4-5 Köln

Königallee 17, Düsseldorf 1

Tokyo Pacific Holdings (Seaboard) N.V.

Curaçao, Netherlands Antilles

Annual General Meeting of Shareholders

Notice is hereby given that the Annual General Meeting of Shareholders of Tokyo Pacific Holdings (Seaboard) N.V. has been called by the Manager, Intimis Management Company N.V. The meeting will take place at John B. Gorisweg 6, Willemstad, Curaçao, Netherlands Antilles on 22nd April, 1977, at 10.00 a.m.

Agenda

- To consider the Report of the Management of the Company on the business and the conduct of its affairs during the fiscal year ended 31st December, 1976.
- To consider and, if thought fit, approve the Statement of Assets and Liabilities as of 31st December, 1976, the Statement of Sources of Net Assets as of 31st December, 1976 and the Profit and Loss Account for the fiscal year ended 31st December, 1976, as audited by the Independent Accountants of the Company.
- To declare a dividend of US\$ 0.22 per Ordinary Share of the Company.
- To re-elect the Manager of the Company.
- To elect the Supervisory Board.
- To ratify, confirm and approve the acts of the Management and the Supervisory Board since the last Annual General Meeting of Shareholders of the Company on 21st May, 1976.
- Any other business.

The items for consideration have been recommended by the Supervisory Board for shareholders' approval. Details may be obtained from the offices of the Company at John B. Gorisweg 6, Willemstad, Curaçao, or from the Paying Agents listed hereunder. Shareholders will be admitted to the Meeting on presentation of their certificates or of vouchers, which may be obtained from any of the Paying Agents.

Willemstad, Curaçao, 28th March, 1977
Intimis Management Company N.V.

Paying Agents

National Westminster Bank Limited Stock Office Services 41 Lombard, London EC2P 2BP

Banque de Paris et des Pays-Bas 3 rue d'Antin, Paris 2

Banque de Paris et des Pays-Bas pour le Grand-Duché de Luxembourg 103 Boulevard Royal, Luxembourg

WEEK'S FINANCIAL DIARY

The following is a record of the principal business and financial engagements during the week. The Board meetings are mainly for the purpose of considering dividends and official indications are not available whether dividends concerned are interim or final. The sub-division shown below is based mainly on last year's time-table.

12-30	COMPANY MEETINGS	Gardiner Dist. Ltd. 4pm
12-31	Drake, Bar. Inv. Olympia	Hoyle Inv. 2pm 2pm
12-31	Freemans (London S.W.3)	Glynn Bros. 2pm 2pm
12-31	Quick, G. & J.	Hawkins Ind. 2pm 2pm
12-31	Wills, Faber & Gornall	Hewitt (James) 2pm 2pm
12-31	Wolstenholme Bronze Powders	Hewitt (Arthur) (Lompart)
12-31	Wood, Arthur	Hicks, J. 2pm 2pm
12-31	BOARDS	Hillier (Colin) 2pm 2pm
12-31	Flights	Holland Universal 2pm 2pm
12-31	Electronics International	Hornbeam 2pm 2pm
12-31	Electro-Climax International	Hosking 2pm 2pm
12-31	Clayton, Dewarne	Hudson 2pm 2pm
12-31	Day's Domestic	Hughes 2pm 2pm
12-31	Freemans (London S.W.3)	Hull 2pm 2pm
12-31	Gates & Crellin	Humphreys 2pm 2pm
12-31	Glaxo	Hunt 2pm 2pm
12-31	Greenfield Millers, Alcester Road	Hutton 2pm 2pm
12-31	Harrods	Hyatt 2pm 2pm
12-31	Hawthorn, R. & Co.	Irvine 2pm 2pm
12-31	Hawthorn, R. & Co. 2	Jones 2pm 2pm
12-31	Hawthorn, R. & Co. 3	Kelvin (Kellie) 2pm 2pm
12-31	Hawthorn, R. & Co. 4	Kirk 2pm 2pm
12-31	Hawthorn, R. & Co. 5	Knockwood 2pm 2pm
12-31	Hawthorn, R. & Co. 6	Land 2pm 2pm
12-31	Hawthorn, R. & Co. 7	Lawson 2pm 2pm
12-31	Hawthorn, R. & Co. 8	Leigh 2pm 2pm
12-31	Hawthorn, R. & Co. 9	Long 2pm 2pm
12-31	Hawthorn, R. & Co. 10	Mackay 2pm 2pm
12-31	Hawthorn, R. & Co. 11	Matthews (Bernard) 2pm 2pm
12-31	Hawthorn, R. & Co. 12	McGinn 2pm 2pm
12-31	Hawthorn, R. & Co. 13	Matthews (Peter) 2pm 2pm
12-31	Hawthorn, R. & Co. 14	McKenna 2pm 2pm
12-31	Hawthorn, R. & Co. 15	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 16	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 17	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 18	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 19	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 20	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 21	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 22	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 23	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 24	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 25	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 26	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 27	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 28	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 29	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 30	McLellan 2pm 2pm
12-31	Hawthorn, R. & Co. 31	McLellan 2pm 2pm
12-31	Haw	

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FT SHARE INFORMATION SERVICE

BRITISH FUNDS

Interest Due Price Last Yield Dividends Paid Stock £ s d Int. Red.

"Shares" (Lives up to Five Years)

20M 265 Treasury 11% 77-77 101.3 11.11 3.37

20M 150 Treasury 3% 71-72 96.6 11.11 3.12

20U 201 Transport Tp 72-77 96.6 11.11 4.18

15S 150 Treasury 5% 19-20 97.4 11.11 5.00

14J 140 Treasury 10% 67-77 94.6 11.11 7.51

20M 150 Treasury 5% 72-77 94.6 11.11 5.18

17M 175 Treasury 3% 72-77 93.4 11.11 5.97

20M 205 Electricity 4% 77-79 94.6 11.11 6.72

1M 1N Treasury 5% 97-98 100.0 11.11 5.75

15M 150 Electricity 4% 77-79 94.6 11.11 6.25

15M 150 Electricity 4% 77-79 94.6 11.11 6.25

14N 140 Treasury 5% 97-98 98.6 11.11 6.10

15D 150 Treasury 5% 77-79 98.6 11.11 6.25

15D 150 Funding 5% 78-79 90.0 11.11 6.25

15M 150 Funding 5% 78-79 90

